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(Mark one)
( X ) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 1996
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OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from
$\qquad$ to $\qquad$ Commission file number 0-22462

Gibraltar Steel Corporation (Exact name of Registrant as specified in its charter)

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            Delaware 16-1445150
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(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)
3556 Lake Shore Road, P.0. Box 2028, Buffalo, New York 14219-0228
(Address of principal executive offices)
(716) 826-6500
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$. No

As of April 30, 1996, the number of common shares outstanding was: 10,173,900.

GIBRALTAR STEEL CORPORATION

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Item 1. Financial Statements

GIBRALTAR STEEL CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEET

(in thousands)

| March 31, 1996 | December 31, |
| :--- | :---: |
| (unaudited) | (audited) |

## Assets

current assets:

| Cash and cash equivalents | $\$ 12,215$ | $\$$ | 4,123 |
| :--- | :--- | ---: | ---: |
| Accounts receivable | 45,639 | 35,634 |  |
| Inventories | 51,101 | 45,274 |  |
| Other current assets | 2,517 | 1,964 |  |
| Total current assets |  |  |  |

Property, plant and equipment, net 81,465 67,275

Other assets
25,433
13,153
\$ 208, 370 \$ 167,423

Liabilities and Shareholders' Equity
Current liabilities:
Accounts payable \$ 33,224 25,845
Accrued expenses $\quad 5,467$ 2,367
Current maturities of long-term debt 1,215
Deferred income taxes 142
1,214

Total current liabilities
40, 048
29,480


See accompanying notes to financial statements

CONDENSED CONSOLIDATED STATEMENT OF INCOME (in thousands, except share and per share data)


See accompanying notes to financial statements
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GIBRALTAR STEEL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
(in thousands)
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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated financial statements as of March 31, 1996 and 1995 have been prepared by the Company without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations and cash flows at March 31, 1996 and 1995 have been included.

Certain information and footnote disclosures including significant accounting policies normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested that these condensed financial statements be read in conjunction with the financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 1995.

The results of operations for the three month period ended March 31, 1996 are not necessarily indicative of the results to be expected for the full year.
2. INVENTORIES

Inventories consist of the following:

|  |  |  |  | in thousan March 31, 1996 unaudited) | December <br> (audited) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Raw material | \$ | 34,739 |  | 28,307 |  |
| Finished goods and work-in-process |  | 16,362 |  | 16,967 |  |
| Total inventories |  | 51,101 |  | 45,274 |  |

## 3. RETAINED EARNINGS

The change in retained earnings consists of:

| Balance, beginning of year | $\$ 41,339$ <br> Net income <br> 3,334 |
| :--- | ---: |
| Balance, end of period | $\$ 44,673$ |

## 4．EARNINGS PER SHARE

Net income per share for the three months ended March 31， 1996 and 1995 was computed by dividing net income by the weighted average number of common shares outstanding．

## 5．ACQUISITION

On April 3，1995，the Company purchased all of the outstanding capital stock of Wm．R．Hubbell Steel Company and its subsidiary and certain of its affiliates （Hubbell）for an aggregate cash purchase price of $\$ 21$ million．In addition， the Company repaid approximately $\$ 18$ million of Hubbell＇s existing bank indebtedness．

On February 14，1996，the Company purchased all of the outstanding capital stock of Carolina Commercial Heat Treating，Inc．（CCHT）for an aggregate cash purchase price of approximately $\$ 25$ million．The funding for the purchase was provided by borrowings under the Company＇s existing credit facility．CCHT，headquartered in Charlotte，North Carolina，provides heat treating，brazing and related metal－processing services to a broad range of industries，including the automotive，hand tools，construction equipment and industrial machinery industries．

These acquisitions have been accounted for under the purchase method，and Hubbell＇s and CCHT＇s results of operations have been consolidated with the Company＇s results of operations from the respective acquisition dates．The excess of the aggregate purchase price over the fair market value of net assets of Hubbell and CCHT approximated $\$ 10$ million and $\$ 12$ million， respectively，and is being amortized over 35 years from the respective acquisition dates using the straight－line method．

The following information presents the pro forma consolidated condensed results of operations as if the acquisitions had occurred on January 1， 1995．The pro forma amounts may not be indicative of the results that actually would have been achieved had the acquisitions occurred as of January 1， 1995 and are not necessarily indicative of future results of the combined companies．
（in thousands，except per share data）
Three Months Ended
March 31
19961995
（unaudited）

| Net sales | $\$ 84,279$ |  |
| :--- | ---: | ---: |
| Income before taxes | $\$$ | 5,333 |
| Net income | $\$$ | 3,156 |
| Net income per share | $\$$ | .31 |

\＄81， 964
$=======\quad======$
\＄5，747
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\＄3，376
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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations

Net sales of $\$ 82.0$ million for the first quarter ended March 31, 1996 increased $39.6 \%$ from sales of $\$ 58.8$ million for the prior year's first quarter. This increase resulted primarily from the net sales of Hubbell Steel (acquired in April 1995) for the quarter and the net sales of CCHT since its acquisition (February 1996) during the first quarter.

Cost of sales increased slightly to $82.9 \%$ of net sales for the first three months of 1996 from $82.7 \%$ for the prior year's first quarter. The decrease in gross profit margin to $17.1 \%$ for the first quarter in 1996 was primarily due to including Hubbell Steel's results. Hubbell Steel's products and services historically have generated slightly lower margins than the Company's other products and services.

Selling, general and administrative expenses as a percentage of net sales increased to $9.0 \%$ for the first quarter from $8.7 \%$ the prior year comparable period primarily due to performance-based compensation linked to the Company's sales and profitability.

Interest expense increased by $\$ .5$ million for the three months ended March 31, 1996 primarily due to higher average borrowings resulting from the Hubbell and CCHT acquisitions.

As a result of the above, income before taxes increased by $\$ 1.1$ million for the three months ended March 31, 1996 to $\$ 5.6$ million.

Income taxes for the three months ended March 31, 1996 approximated $\$ 2.3$ million and was based on a 40.5\% effective tax rate in 1996.

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During the first three months of 1996, the Company increased its working capital to $\$ 61.4$ million. Additionally, shareholders' equity increased to $\$ 73.6$ million at March 31, 1996.

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.

Net income of $\$ 3.3$ million and depreciation and amortization of $\$ 1.4$ million combined with increases in accounts payable and accrued expenses (net of the CCHT acquisition) of $\$ 9.8$ million to provide cash of $\$ 14.5$ million. This was primarily offset by increases in accounts receivable and inventory of \$6.8 million and $\$ 5.8$ million, respectively, to service increased sales, which resulted in net cash provided by operations of $\$ 1.3$ million.

Net cash provided by long term financing activities of $\$ 23.7$ million in addition to the $\$ 1.3$ million in cash provided by operations and $\$ 1.9$ million in cash on hand at the beginning of the quarter were primarily used for the acquisition of CCHT for $\$ 23.7$ million (net of cash acquired) and $\$ 3.3$ million of capital expenditures for the quarter.

At March 31, 1996, the Company's aggregate credit facilities available totaled $\$ 132$ million. The Company had borrowings of $\$ 82.8$ million under these credit facilities and an additional availability of $\$ 49.2$ million.

The Company believes that availability under its credit facilities together with funds generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its operations and anticipated capital expenditures for the next twelve months.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

The Company filed a Current Report on Form 8-K dated February 14, 1996 and a Form 8-K/A dated April 12, 1996 to report its purchase of all the outstanding capital stock of Carolina Commercial Heat Treating, Inc.
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Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR STEEL CORPORATION

(Registrant)

By /x/ Brian J. Lipke
Brian J. Lipke
President, Chief Executive Officer and Chairman of the Board

By /x/ Walter T. Erazmus
Walter T. Erazmus
Treasurer and Chief Financial Officer (Principal Financial and Chief Accounting Officer)

3-MOS
DEC-31-1996
JAN-01-1996 MAR-31-1996

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2,215
0
46,202
563
51,101
101, 472
118, 698
37,233
208, 370
40,048
0
0

82,034 68,005
68,005
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1, 073
5,602 2,268
3,334
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3,334
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.33

