## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

## (Mark one)

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2007

## OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 0-22462

## Gibraltar Industries, Inc.

(Exact name of Registrant as specified in its charter)

| Delaware | 16-1445150 |
| :---: | :---: |
| (State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization) | Identification No.) |

$$
\frac{3556 \text { Lake Shore Road, P.O. Box 2028, Buffalo, New York 14219-0228 }}{\text { (Address of principal executive offices) }}
$$

(716) 826-6500
$\overline{\text { (Registrant's telephone number, including area code) }}$
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\square$ No o
Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer $\square$ Accelerated filer o Non-accelerated filer o
Indicated by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act.). Yes o No $\checkmark$ As of May 7, 2007, the number of common shares outstanding was: 29,844,195.

## GIBRALTAR INDUSTRIES, INC.

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PART I FINANCIAL INFORMATION
Item 1. Financial Statements

GIBRALTAR INDUSTRIES, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share data)

|  | $\begin{aligned} & \text { March 31, } \\ & 2007 \\ & \hline \end{aligned}$ | $\begin{gathered} \begin{array}{c} \text { December 31, } \\ \quad 2006 \end{array} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 20,675 | \$ 13,475 |
| Accounts receivable, net | 197,066 | 169,207 |
| Inventories | 248,797 | 254,991 |
| Other current assets | 19,082 | 18,107 |
| Total current assets | 485,620 | 455,780 |
| Property, plant and equipment, net | 245,189 | 243,138 |
| Goodwill | 388,874 | 374,821 |
| Acquired intangibles | 61,840 | 62,366 |
| Investments in partnerships | 2,719 | 2,440 |
| Other assets | 13,747 | 14,323 |
|  | \$1,197,989 | $\underline{\underline{\$ 1,152,868}}$ |

Liabilities and Shareholders' Equity

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Accounts payable | \$ 92,003 | \$ 71,308 |
| Accrued expenses | 47,255 | 50,771 |
| Current maturities of long-term debt | 2,555 | 2,336 |
| Total current liabilities | 141,813 | 124,415 |
| Long-term debt | 418,174 | 398,217 |
| Deferred income taxes | 71,320 | 70,981 |
| Other non-current liabilities | 12,578 | 9,027 |
| Shareholders' equity: |  |  |
| Preferred stock, \$. 01 par value; authorized: 10,000,000 shares; none outstanding | - | - |
| Common stock, \$. 01 par value; authorized 50,000,000 shares; issued 29,883,795 shares in 2007 and 2006 | 299 | 299 |
| Additional paid-in capital | 216,485 | 215,944 |
| Retained earnings | 335,354 | 332,920 |
| Accumulated other comprehensive income | 1,966 | 1,065 |
|  | 554,104 | 550,228 |
| Less: cost of 44,100 and 42,600 common shares held in treasury in 2007 and 2006 | - | - |
| Total shareholders' equity | 554,104 | 550,228 |
|  | $\underline{\underline{\text { 1,197,989 }}}$ | $\underline{\underline{\$ 1,152,868}}$ |

See accompanying notes to condensed consolidated financial statements

## GIBRALTAR INDUSTRIES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME <br> (in thousands, except per share date) <br> (unaudited)



See accompanying notes to condensed consolidated financial statements

## GIBRALTAR INDUSTRIES, INC

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (in thousands) <br> (unaudited)

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Cash flows from operating activities |  |  |
| Net income | \$ 6,168 | \$ 14,397 |
| Income from discontinued operations | - | 2,664 |
| Income from continuing operations | 6,168 | 11,733 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |
| Depreciation and amortization | 7,461 | 6,816 |
| Provision for deferred income taxes | (229) | - |
| Equity in partnerships' (loss) income | 279 | 131 |
| Distributions from partnerships | - | 188 |
| Stock compensation expense | 541 | 706 |
| Other noncash adjustments | 3 | 25 |
| Increase (decrease) in cash resulting from changes in (net of acquisitions): |  |  |
| Accounts receivable | $(23,291)$ | $(31,252)$ |
| Inventories | 10,565 | $(16,970)$ |
| Other current assets and other assets | 384 | 73 |
| Accounts payable | 17,822 | 15,420 |
| Accrued expenses and other non-current liabilities | $(2,986)$ | 4,056 |
| Net cash provided by (used in) continuing operations | 16,717 | (9,074) |
| Net cash provided by discontinued operations | - | 5,504 |
| Net cash provided by (used in) operating activities | 16,717 | $(3,570)$ |
|  |  |  |
| Cash flows from investing activities |  |  |
| Purchases of property, plant and equipment | $(5,369)$ | $(5,303)$ |
| Net proceeds from sale of property and equipment | 445 | 36 |
| Acquisitions, net of cash acquired | $(22,492)$ | - |
| Net cash used in investing activities for continuing operations | $(27,416)$ | $(5,267)$ |
| Net cash used in investing activities for discontinued operations | - | $(1,074)$ |
| Net cash used in investing activities | $(27,416)$ | $(6,341)$ |
| Cash flows from financing activities |  |  |
| Long-term debt reduction | (885) | $(8,320)$ |
| Proceeds from long-term debt | 20,284 | - |
| Payment of deferred financing costs | (8) | (161) |
| Net proceeds from issuance of common stock | - | 552 |
| Payment of dividends | $(1,492)$ | $(1,487)$ |
| Tax benefit from stock options | - | 115 |
| Net cash provided by (used in) financing activities | 17,899 | $(9,301)$ |
| Net decrease in cash and cash equivalents | 7,200 | $(19,212)$ |
| Cash and cash equivalents at beginning of year | 13,475 | 28,529 |
| Cash and cash equivalents at end of period | \$ 20,675 | \$ 9,317 |

See accompanying notes to condensed consolidated financial statements

## GIBRALTAR INDUSTRIES, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated financial statements as of March 31, 2007 and 2006 have been prepared by Gibraltar Industries, Inc. (the Company) without audit. In the opinion of management, all adjustments (consisting of normal recurring adjustments and accruals) necessary to present fairly the financial position, results of operations and cash flows at March 31, 2007 and 2006 have been included therein.

Certain information and footnote disclosures, including significant accounting policies normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America, have been condensed or omitted. It is suggested that these condensed consolidated financial statements be read in conjunction with the consolidated financial statements included in the Company’s Annual Report to Shareholders for the year ended December 31, 2006, as filed on Form 10-K.

The consolidated balance sheet at December 31, 2006 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

The results of operations for the three month period ended March 31, 2007 are not necessarily indicative of the results to be expected for the full year.

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## 2. SHAREHOLDERS' EQUITY AND COMPREHENSIVE INCOME

The changes in shareholders' equity and comprehensive income consist of (in thousands):


The cumulative balance of each component of accumulated other comprehensive income, net of tax, is as follows (in thousands):

|  | Foreign currency translation adjustment |  | Minimum pension liability adjustment |  | Unamortized post retirement health care costs |  | Unrealized gain/(loss) on interest rate swaps |  | $\begin{array}{c}\text { Accumulated } \\ \text { other } \\ \text { comprehensive } \\ \text { income }\end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 1, 2007 | \$ | 1,977 | \$ | 3 | \$ | (969) | \$ | 54 | \$ | 1,065 |
| Current period change |  | 1,087 |  |  |  | - |  | (186) |  | 901 |
| Balance at March 31, 2007 | \$ | 3,064 | \$ | 3 | \$ | (969) | \$ | (132) | \$ | 1,966 |

## 3. INCOME TAXES

The Company and its U. S. subsidiaries file a U.S. federal consolidated income tax return. The Internal Revenue Service has concluded its examination of the Company's income tax returns for the years prior to 2003. The U.S. federal statute of limitations remains open for the 2003 tax year and beyond. Foreign and U.S. state jurisdictions have statutes of limitations generally ranging from 4 to 6 years. Several of our tax returns are currently under examination in various U.S. state jurisdictions.

We adopted the provisions of FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109" (FIN 48) effective January 1, 2007. As a result of the implementation of FIN 48, the Company recognized a $\$ 750,000$ increase in tax liabilities, with a corresponding reduction in retained earnings. The recognition was caused by uncertain tax positions of $\$ 408,000$ and the provision for related interest and penalties of $\$ 342,000$.

During the three months ended March 31, 2007, the Company incurred an additional $\$ 25,000$ to account for uncertain tax positions. The Company does not anticipate significant increases or decreases in our uncertain tax positions within the next twelve months.

The Company recognizes penalties and interest relating to uncertain tax positions in the provision for income taxes.

## 4. EQUITY-BASED COMPENSATION

On May 19, 2005, the Gibraltar Industries, Inc. 2005 Equity Incentive Plan (the "2005 Equity Incentive Plan") was approved by the Company's stockholders. The 2005 Equity Incentive Plan is an incentive compensation plan that allows the Company to grant equity-based incentive compensation awards to eligible participants to provide them an additional incentive to promote the business of the Company, to increase their proprietary interest in the success of the Company and to encourage them to remain in the Company's employ. Awards under the plan may be in the form of options, restricted shares, restricted units, performance shares, performance units and rights. The 2005 Equity Incentive Plan provides for the issuance of up to $2,250,000$ shares of common stock. Of the total number of shares of common stock issuable under the plan, the aggregate number of shares that may be issued in connection with grants of restricted stock or restricted units cannot exceed $1,350,000$ shares, and the aggregate number of shares which may be issued in connection with grants of incentive stock options and rights cannot exceed 900,000 shares. Vesting terms and award life are governed by the award document.

The Management Stock Purchase Plan ("MSPP") was approved by the shareholders in conjunction with the adoption of the 2005 Equity Incentive Plan. The MSPP provides participants the ability to defer up to $50 \%$ of their annual bonus under the Management Incentive Compensation Plan. The deferral is converted to restricted stock units and credited to an account along with a match equal to the deferral amount. The account is converted to cash at the current value of the Company's stock and payable to the participants upon their termination from employment with the Company. The matching portion is payable only if the participant has reached their sixtieth birthday. If a participant terminates prior to age 60 , the match is forfeited. Upon termination, the account is converted to a cash account that accrues interest at $2 \%$ over the then current 10 year U. S. Treasury note. The account is then paid out in five equal annual cash installments.

During the three months ended March 31, 2006, the Company issued 164,125 restricted stock units, and granted 18,625 non-qualified stock options. There were no issuances of restricted stock units or options during the three months ended March 31, 2007.

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The fair value of restricted stock units held in the MSPP equals the market value of our common stock on the last day of the period. During the three months ended March 31, 2007, 55,757 restricted stock units were credited to participant accounts. At March 31, 2007, the market value of our common stock was $\$ 22.62$ per share.

## 5. INVENTORIES

Inventories consist of the following (in thousands):

|  | $\begin{aligned} & \text { March 31, } \\ & 2007 \end{aligned}$ | $\begin{gathered} \text { December 31, } \\ \quad 2006 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Raw material | \$125,655 | \$ | 122,181 |
| Work-in process | 29,578 |  | 41,164 |
| Finished goods | 93,564 |  | 91,646 |
| Total inventories | \$248,797 | \$ | 254,991 |

## 6. NET INCOME PER SHARE

Basic income per share is based on the weighted average number of common shares outstanding. Diluted income per share is based on the weighted average number of common shares outstanding, as well as dilutive potential common shares which, in the Company's case, comprise shares issuable under the stock option and restricted stock plans. The treasury stock method is used to calculate dilutive shares, which reduces the gross number of dilutive shares by the number of shares purchasable from the proceeds of the options assumed to be exercised.

The following table sets forth the computation of basic and diluted earnings per share as of March 31:

|  | 2007 | 2006 |
| :---: | :---: | :---: |
| Numerator: |  |  |
| Income available to common stockholders from continuing operations | \$ 6,168,000 | \$11,733,000 |
| Denominator for basic income per share: |  |  |
| Weighted average shares outstanding | 29,844,213 | 29,652,487 |
| Denominator for diluted income per share: |  |  |
| Weighted average shares outstanding | 29,844,213 | 29,652,487 |
| Common stock options and restricted stock | 212,088 | 291,874 |
| Weighted average shares and conversions | $\underline{ }$ 30,056,301 | $\underline{ }$ 29,944,361 |

## 7. ACQUISITIONS

On June 8, 2006, the Company acquired all of the outstanding stock of Home Impressions, Inc. ("Home Impressions"). Home Impressions is based in Hickory, North Carolina and markets and distributes mailboxes and postal accessories. The acquisition of Home Impressions served to strengthen the Company's position in the mailbox and storage systems markets, and is expected to provide marketing, manufacturing and distribution synergies with our existing operations. The results of Home Impressions (included in the Company's Building Products segment) have been included in the Company's consolidated financial results from the date of acquisition. The acquisition of Home Impressions is not considered significant to the Company's consolidated results of operations.

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As part of the purchase agreement with the former owners of Home Impressions, the Company is required to pay additional consideration through May 2009 based upon the operating results of Home Impressions. The Company paid $\$ 57,000$ of such additional consideration during the three months ended March 31, 2007. These payments were recorded as additional goodwill.

On June 30, 2006, the Company acquired certain assets of Steel City Hardware, LLC ("Steel City"). The assets the Company acquired from Steel City are used to manufacture mailboxes and postal accessories. The acquisition of the assets of Steel City served to vertically integrate Home Impression's major domestic supplier and expanded our manufacturing competency in the storage market. The results of Steel City (included in the Company's Building Products segment) are included in the Company's consolidated financial results from the date of acquisition. The acquisition of Steel City is not considered significant to the Company's consolidated results of operations.

The aggregate initial consideration was approximately $\$ 4,879,000$, in cash and acquisition costs. The purchase price has been allocated to the assets acquired based upon a preliminary valuation of respective fair market values. A final valuation is expected to be completed during the second quarter of 2007. The excess consideration over fair value was recorded as goodwill and aggregated approximately $\$ 2,566,000$, which is deductible for tax purposes. The allocation of purchase consideration to the assets and liabilities assumed is as follows (in thousands):

| Working capital | $\$ 1,736$ |
| :--- | ---: |
| Property, plant and equipment | 577 |
| Goodwill | 2,566 |
|  | $\$ 4,879$ |

On November 1, 2006, the Company acquired all of the outstanding stock of The Expanded Metal Company Limited and Sorst Streckmetall GmbH ("EMC"). EMC has locations in England, Germany and Poland and manufactures, markets and distributes a diverse line of products used in the commercial and industrial sectors of the building products market. The acquisition of EMC is expected to strengthen the Company's position in the expanded metal market and provide expanded market exposure for both EMC products and certain products currently manufactured by the Company. The results of operations of EMC (included in the Company's Building Products segment) have been included in the Company's consolidated results of operations from the date of acquisition.

The aggregate purchase consideration for the acquisition of EMC was approximately $\$ 44,629,000$ in cash and acquisition costs. The purchase price was allocated to the assets acquired and liabilities assumed based upon a preliminary valuation of respective fair values. The identifiable intangible assets consisted of a trademark with a value of $\$ 4,771,000$ (indefinite useful life) and customer relationships with a value of $\$ 7,443,000$ (7 year estimated useful life). A final valuation is expected to be completed during the second quarter of 2007. The excess consideration over fair value was recorded as goodwill and aggregated approximately $\$ 20,244,000$, none of which is deductible for tax purposes. The allocation of purchase consideration to the assets acquired and liabilities assumed is as follows (in thousands):

| Working capital | $\$ 5,790$ |
| :--- | ---: |
| Property, plant and equipment | 11,338 |
| Other long term liabilities, net | $(4,957)$ |
| Intangible assets | 12,214 |
| Goodwill | $\underline{\$ 44,244}$ |
|  | $\underline{4}, 629$ |

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On March 9, 2007 the Company acquired all of the outstanding stock of Dramex Corporation ("Dramex"). Dramex has locations in Ohio, Canada and England and manufactures, markets and distributes a diverse line of expanded metal products used in the commercial and industrial sectors of the building products market. The acquisition of Dramex is expected to strengthen the Company's position in the expanded metal market and provide additional exposure for both Dramex's products and certain products currently manufactured by the Company. The results of Dramex (included in the Company's Building Products segment) are included in the Company's consolidated financial results from the date of acquisition. The acquisition of Dramex is not considered significant to the Company's consolidated results of operations.

The aggregate purchase consideration for the acquisition of Dramex was $\$ 22,492,000$ in cash and acquisition costs. The purchase price was allocated to the assets acquired and liabilities assumed based upon a preliminary valuation of respective fair values. A final valuation is expected to be completed prior to the end of the Company's fiscal year. The excess consideration over fair value was recorded as goodwill and aggregated approximately $\$ 13,570,000$, none of which is deductible for tax purposes. The allocation of purchase consideration to the assets acquired and liabilities assumed is as follows (in thousands):

| Working capital | $\$ 8,571$ |
| :--- | :---: |
| Property, plant and equipment | 4,652 |
| Other long term liabilities, net | $(1,301)$ |
| Goodwill | $\underline{\$ 23,570}$ |
|  | $\underline{\underline{225}}$ |

## 8. DISCONTINUED OPERATIONS

As part of its continuing evaluation of its businesses, the Company determined that its thermal processing and strapping businesses no longer provided a strategic fit with its long-term growth and operational objectives. On June 16, 2006 and June 30, 2006, in separate transactions, the Company sold certain assets and liabilities of both its strapping and thermal processing businesses, respectively. The strapping business was previously included in the processed metals products segment and the thermal processing business previously was reported as a segment.

In accordance with the provisions of Statement of Financial Accounting Standards No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS 144), the results of operations for the thermal processing business and strapping business have been classified as discontinued operations in the consolidated financial statements for all periods presented.

The Company allocates interest to its discontinued operations in accordance with the provisions of the Financial Accounting Standards Board's Emerging Issues Task Force item 87-24, Allocation of Interest to Discontinued Operations. Interest expense of $\$ 0$ and $\$ 1,268,000$ was allocated to discontinued operations during the three months ended March 31, 2007 and 2006, respectively.

Components of the income from discontinued operations are as follows (in thousands):

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  |  | 2006 |
| Net sales | \$ | - |  | 37,718 |
| Expenses |  | - |  | 33,415 |
| Income from discontinued operations before taxes | \$ | - |  | 4,303 |

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## 9. GOODWILL AND RELATED INTANGIBLE ASSETS

Goodwill
The changes in the approximate carrying amount of goodwill by reportable segment for the three months ended March 31, 2007 is as follows (in thousands):

|  | Building <br> Products Segment | Processed Metals Products Segment | Total |
| :---: | :---: | :---: | :---: |
| Balance as of January 1, 2007 | \$358,856 | \$ 15,965 | $\overline{\$ 374,821}$ |
| Goodwill acquired | 13,570 | - | 13,570 |
| Additional acquisition costs, net | 42 | - | 42 |
| Foreign currency translation | 415 | 26 | 441 |
| Balance as of March 31, 2007 | \$372,883 | \$ 15,991 | \$388,874 |

## Acquired Intangible Assets

Acquired intangible assets subject to amortization at March 31, 2007 are as follows (in thousands):

|  | Gross <br> Carrying Amoun |  | Accumulated Amortization |  | Estimated Life |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trademark / Trade Name |  | 2,000 | \$ | (268) | 2 to 15 years |
| Unpatented Technology |  | 5,123 |  | (914) | 5 to 20 years |
| Customer Relationships |  | 26,562 |  | $(3,103)$ | 5 to 15 years |
| Non-Competition Agreements |  | 3,569 |  | $(1,474)$ | 5 to 10 years |
| Balance as of March 31, 2007 |  | 37,254 | \$ | $(5,759)$ |  |

Acquired intangible assets with indefinite useful lives not subject to amortization consist of trade names and a trademark valued at $\$ 30,345,000$.
Acquired intangible asset amortization expense for the three month periods ended March 31, 2007 and 2006 aggregated approximately $\$ 941,000$ and $\$ 504,000$, respectively.

Amortization expense related to acquired intangible assets for the remainder of fiscal 2007 and the next five years thereafter is estimated as follows (in thousands):

| 2007 | $\$ 2,824$ |
| :--- | :--- |
| 2008 | $\$ 3,637$ |
| 2009 | $\$ 3,556$ |
| 2010 | $\$ 3,488$ |
| 2011 | $\$ 3,323$ |
| 2012 | $\$ 3,299$ |

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## 10. RELATED PARTY TRANSACTIONS

In connection with the acquisition of Construction Metals Inc. ("Construction Metals"), the Company entered into two unsecured subordinated notes each in the amount of $\$ 8,750,000$ (aggregate total of $\$ 17,500,000$ ). These notes were payable to the two former owners of Construction Metals and were considered related party in nature due to the former owners' employment relationship with the Company. These notes were payable in annual principal installments of $\$ 2,917,000$ per note on April 1, with the final principal payment made on April 1, 2006. These notes required quarterly interest payments at an interest rate of $5.0 \%$ per annum. At March 31, 2006 the current portion of these notes aggregated approximately $\$ 5,833,000$.

Accrued interest and interest expense related to these notes was approximately $\$ 72,000$ as of and for the three months ended March 31, 2006.
The Company has certain operating lease agreements related to operating locations and facilities with the former owners of Construction Metals or companies controlled by these parties. These operating leases are considered to be related party in nature. Rental expense associated with these related party operating leases aggregated approximately $\$ 339,000$ and $\$ 388,000$ for the three months ended March 31, 2007 and 2006, respectively.

Two members of our Board of Directors are partners in law firms that provide legal services to the Company. For the three months ended March 31, 2007 and 2006, the Company incurred $\$ 241,000$ and $\$ 356,000$, respectively, for legal services from these firms. Of the amount incurred, $\$ 113,000$ and $\$ 249,000$, was expensed during the three months ended March 31, 2007 and 2006, respectively. $\$ 128,000$ and $\$ 107,000$ was capitalized as acquisition costs and deferred debt issuance costs during the three months ended March 31, 2007 and 2006, respectively.
At March 31, 2007, the Company had $\$ 25,000$ recorded in accounts payable for these law firms.

## 11. BORROWINGS UNDER REVOLVING CREDIT FACILITY

The aggregate borrowing limit under the Company's revolving credit facility is $\$ 300,000,000$. At March 31, 2007, the Company had $\$ 187,844$ of availability under the revolving credit facility.

## 12. NET PERIODIC BENEFIT COSTS

The following tables present the components of net periodic pension and other postretirement benefit costs charged to expense for the three months ended March 31 (in thousands):

|  | Pension Benefits |  |  |  | Other Post <br> Retirement Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Service cost | \$ | 40 | \$ | 40 | \$ | 26 | \$ | 26 |
| Interest cost |  | 31 |  | 31 |  | 56 |  | 56 |
| Amortization of unrecognized prior service cost |  | - |  | - |  | (5) |  | (5) |
| Loss amortization |  | - |  | - |  | 28 |  | 28 |
| Net periodic benefit costs | \$ | 71 | \$ | 71 | \$ | 105 | \$ | 105 |

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## 13. SEGMENT INFORMATION

The Company is organized into two reportable segments on the basis of the production process and products and services provided by each segment, identified as follows:
(i) Building products, which primarily includes the processing of sheet steel, aluminum and other materials to produce a wide variety of building and construction products; and
(ii) Processed metal products, which primarily includes the intermediate processing of wide, open tolerance flat-rolled sheet steel and other metals through the application of several different processes to produce high-quality, value-added coiled steel and other metal products to be further processed by customers.

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The following table illustrates certain measurements used by management to assess the performance of the segments described above (in thousands):


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## 14. SUPPLEMENTAL FINANCIAL INFORMATION

The following information sets forth the consolidating summary financial statements of the issuer (Gibraltar Industries, Inc.) and guarantors, which guarantee the $8 \%$ senior subordinated notes due December 1, 2015, and the non-guarantors. The guarantors are wholly owned subsidiaries of the issuer and the guarantees are full, unconditional, joint and several.
Investments in subsidiaries are accounted for by the parent using the equity method of accounting. The guarantor subsidiaries and non-guarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions.

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Gibraltar Industries, Inc.
Consolidating Balance Sheets
March 31, 2007
(in thousands)


## Liabilities and Shareholders' Equity

| Current liabilities: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts payable |  | - | 77,198 |  | 14,805 | - | 92,003 |
| Accrued expenses |  | 5,654 | 36,466 |  | 5,135 | - | 47,255 |
| Current maturities of long-term debt |  | - | 2,555 |  | - | - | 2,555 |
| Total current liabilities |  | 5,654 | 116,219 |  | 19,940 | - | 141,813 |
| Long-term debt |  | 200,887 | 216,293 |  | 994 | - | 418,174 |
| Deferred income taxes |  | - | 65,264 |  | 6,056 | - | 71,320 |
| Other non-current liabilities |  | - | 12,260 |  | 318 | - | 12,578 |
| Shareholders' equity |  | 554,104 | 415,399 |  | 86,961 | $(502,360)$ | 554,104 |
|  | \$ | $\xrightarrow{760,645}$ | $\underline{\underline{\$ 825,435}}$ | \$ | $\underline{\text { 114,269 }}$ | $\underline{\underline{\text { (502,360) }}}$ | $\underline{\underline{\text { 1,197,989 }}}$ |

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Gibraltar Industries, Inc.
Consolidating Balance Sheets
December 31, 2006
(in thousands)

|  | Gibraltar Industries, Inc. |  | $\begin{array}{c}\text { Guarantor } \\ \text { Subsidiaries }\end{array}$ |  | Non-Guarantor Subsidiaries |  | Eliminations |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | - |  | 4,982 | \$ | 8,493 | \$ | - | \$ | 13,475 |
| Accounts receivable |  | - |  | 152,335 |  | 16,872 |  | - |  | 169,207 |
| Intercompany balances |  | 335,496 |  | $(313,514)$ |  | $(21,982)$ |  | - |  | - |
| Inventories |  | - |  | 243,036 |  | 11,955 |  | - |  | 254,991 |
| Other current assets |  | - |  | 17,297 |  | 810 |  | - |  | 18,107 |
| Total current assets |  | 335,496 |  | 104,136 |  | 16,148 |  | - |  | 455,780 |
| Property, plant and equipment, net |  | - |  | 223,535 |  | 19,603 |  | - |  | 243,138 |
| Goodwill |  | - |  | 346,108 |  | 28,713 |  | - |  | 374,821 |
| Investments in partnerships |  | - |  | 2,440 |  | - |  | - |  | 2,440 |
| Acquired intangibles |  | - |  | 49,200 |  | 13,136 |  | - |  | 62,366 |
| Other assets |  | 6,492 |  | 7,001 |  | 860 |  | - |  | 14,323 |
| Investment in subsidiaries |  | 410,578 |  | 56,823 |  | - |  | 401) |  | - |
|  |  | $\underline{\text { 752,566 }}$ |  | $\underline{\text { 789,243 }}$ | \$ | $\underline{78,460}$ |  | 401) |  | $\underline{152,868}$ |

## Liabilities and Shareholders’ Equity

| Current liabilities: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts payable | \$ | - | \$ | 60,737 | \$ | 10,571 | \$ | \$ - | \$ | 71,308 |
| Accrued expenses |  | 1,513 |  | 45,782 |  | 3,476 |  | - |  | 50,771 |
| Current maturities of long-term debt |  | - |  | 2,336 |  | - |  | - |  | 2,336 |
| Total current liabilities |  | 1,513 |  | 108,855 |  | 14,047 |  | - |  | 124,415 |
| Long-term debt |  | 200,825 |  | 196,152 |  | 1,240 |  | - |  | 398,217 |
| Deferred income taxes |  | - |  | 64,935 |  | 6,046 |  | - |  | 70,981 |
| Other non-current liabilities |  | - |  | 8,723 |  | 304 |  | - |  | 9,027 |
| Shareholders' equity |  | 550,228 |  | 410,578 |  | 56,823 |  | $(467,401)$ |  | 550,228 |
|  | \$ | 752,566 |  | 789,243 | \$ | $\underline{ } 78,460$ |  | $\underline{ }$ |  | ,152,868 |

Gibraltar Industries, Inc.
Consolidating Statements of Income Three Months Ended March 31, 2007 (in thousands)

|  | Gibraltar Industries, Inc. |  | Guarantor Subsidiaries | Non-Guarantor Subsidiaries |  | Eliminations |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | - | \$ 289,850 | \$ | 30,661 | \$ | $(2,927)$ | $\frac{\text { Total }}{\$ 317,584}$ |
| Cost of sales |  | - | 243,574 |  | 25,286 |  | $(2,927)$ | 265,933 |
| Gross profit |  | - | 46,276 |  | 5,375 |  | - | 51,651 |
| Selling, general and administrative expense |  | 179 | 32,467 |  | 2,564 |  | - | 35,210 |
| Income from operations |  | (179) | 13,809 |  | 2,811 |  | - | 16,441 |
| Other (income) expense |  |  |  |  |  |  |  |  |
| Interest expense |  | 4,203 | 3,064 |  | (30) |  | - | 7,237 |
| Equity in partnerships' income and other income |  | - | (362) |  | - |  | - | (362) |
| Total other expense |  | 4,203 | 2,702 |  | (30) |  | - | 6,875 |
| Income before taxes |  | $(4,382)$ | 11,107 |  | 2,841 |  | - | 9,566 |
| Provision for income taxes |  | $(1,622)$ | 4,034 |  | 986 |  | - | 3,398 |
| Income from continuing operations |  | $(2,760)$ | 7,073 |  | 1,855 |  | - | 6,168 |

Discontinued operations
(Loss) income discontinued operations before taxes
Income tax (benefit) expense
(Loss) income from discontinued operations
Equity in earnings from subsidiaries
Net income

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|  | Gibraltar Industries, Inc. Consolidating Statements of Income Three Months Ended March 31, 2006 (in thousands) |  |  |  | $\begin{array}{c}\text { Non-Guarantor } \\ \text { Subsidiaries }\end{array}$ |  | Eliminations |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Gibraltar } \\ \text { Industries, Inc. } \end{gathered}$ |  | $\begin{gathered} \begin{array}{c} \text { Guarantor } \\ \text { Subsidiaries } \end{array} \\ \hline \$ 310,457 \end{gathered}$ |  |  |  | Total |
| Net sales | \$ | - |  |  | \$ | 12,532 |  |  | \$ | (352) | \$322,637 |
| Cost of sales |  | - |  | 249,464 |  | 10,294 |  | (352) | 259,406 |
| Gross profit |  | - |  | 60,993 |  | 2,238 |  | - | 63,231 |
| Selling, general and administrative expense |  | 164 |  | 36,762 |  | 914 |  | - | 37,840 |
| Income from operations |  | (164) |  | 24,231 |  | 1,324 |  | - | 25,391 |
| Other (income) expense |  |  |  |  |  |  |  |  |  |
| Interest expense (income) |  | - |  | (686) |  | - |  | - | (686) |
| Equity in partnerships' income and other income |  | 4,206 |  | 2,581 |  | (8) |  | - | 6,779 |
| Total other expense |  | 4,206 |  | 1,895 |  | (8) |  | - | 6,093 |
| Income before taxes |  | $(4,370)$ |  | 22,336 |  | 1,332 |  | - | 19,298 |
| Provision for income taxes |  | $(1,704)$ |  | 8,765 |  | 504 |  | - | 7,565 |
| Income from continuing operations |  | $(2,666)$ |  | 13,571 |  | 828 |  | - | 11,733 |
| Discontinued operations |  |  |  |  |  |  |  |  |  |
| Income discontinued operations before taxes |  | - |  | 4,303 |  | - |  | - | 4,303 |
| Income tax expense |  | - |  | 1,639 |  | - |  | - | 1,639 |
| Income from discontinued operations |  | - |  | 2,664 |  | - |  | - | 2,664 |
| Equity in earnings from subsidiaries |  | 17,063 |  | 828 |  | - |  | ,891) | - |
| Net income | \$ | 14,397 |  | \$ 17,063 | \$ | 828 |  | ,891) | \$ 14,397 |

Gibraltar Industries, Inc.
Consolidating Statements of Cash Flows
Three Months Ended March 31, 2007 (in thousands)

|  | Gibraltar Industries, Inc. |  | GuarantorSubsidiaries |  | Non-Guarantor Subsidiaries |  | Eliminations |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Net cash (used in) provided by continuing operations | \$ | 664 | \$ | 12,138 | \$ | 3,915 | \$ | - | \$ | 16,717 |
| Net cash (used in) provided by discontinued operations |  | - |  | - |  | - |  | - |  | - |
| Net cash (used in) provided by operating activities |  | 664 |  | 12,138 |  | 3,915 |  | 二 |  | 16,717 |

## CASH FLOWS FROM INVESTING ACTIVITIES

| Purchases of property, plant and equipment | - | $(5,002)$ | (367) | - | $(5,369)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net proceeds from sale of property and equipment | - | 445 | - |  | 445 |
| Acquisitions, net of cash acquired | - | $(2,010)$ | $(20,482)$ | - | $(22,492)$ |
| Net cash used in investing activities from continuing operations | - | $(6,567)$ | $(20,849)$ | - | $(27,416)$ |
| Net cash used in investing activities for discontinued operations | - | - | - | - | - |
| Net cash used in investing activities | - | (6,567) | $(20,849)$ | - | $(27,416)$ |

## CASH FLOWS FROM FINANCING ACTIVITIES

| Long-term debt reduction |  | - |  | (585) |  | (300) |  | - | (885) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proceeds from long-term debt |  | - |  | 20,284 |  | - |  | - | 20,284 |
| Payment of deferred financing costs |  | - |  | (8) |  | - |  | - | (8) |
| Intercompany financing |  | 828 |  | $(22,287)$ |  | 21,459 |  | - | - |
| Payment of dividends |  | $(1,492)$ |  | - |  | - |  | - | $(1,492)$ |
| Net cash provided by financing activities |  | (664) |  | $(2,596)$ |  | 21,159 |  | - | 17,899 |
| Net (decrease) increase in cash and cash equivalents |  | - |  | 2,975 |  | 4,225 |  | - | 7,200 |
| Cash and cash equivalents at beginning of year |  | - |  | 4,982 |  | 8,493 |  | - | 13,475 |
| Cash and cash equivalents at end of year | \$ | - | \$ | 7,957 | \$ | 12,718 | \$ | - | \$ 20,675 |

Gibraltar Industries, Inc.
Consolidating Statements of Cash Flows Three Months Ended March 31, 2006 (in thousands)

|  | Gibraltar Industries, Inc. |  | Guarantor Subsidiaries |  | Non-Guarantor Subsidiaries |  | Eliminations |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Net cash (used in) provided by continuing operations | \$ | 2,394 | \$ | $(9,632)$ | \$ | $(1,836)$ | \$ | - | \$ | $(9,074)$ |
| Net cash (used in) provided by discontinued operations |  | - |  | 5,504 |  | - |  | - |  | 5,504 |
| Net cash (used in) provided by operating activities |  | 2,394 |  | $(4,128)$ |  | $(1,836)$ |  | - |  | $(3,570)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Purchases of property, plant and equipment |  | - |  | $(5,261)$ |  | (42) |  | - |  | $(5,303)$ |
| Net proceeds from sale of property and equipment |  | - |  | 202 |  | (166) |  | - |  | 36 |
| Net cash used in investing activities from continuing operations |  | - |  | $(5,059)$ |  | (208) |  | - |  | $(5,267)$ |
| Net cash used in investing activities for discontinued operations |  | - |  | $(1,074)$ |  | - |  | - |  | $(1,074)$ |
| Net cash used in investing activities |  | - |  | $(6,133)$ |  | (208) |  | - |  | $(6,341)$ |

## CASH FLOWS FROM FINANCING ACTIVITIES

| Long-term debt payments |  | - |  | $(8,320)$ |  | - |  | - |  | $(8,320)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intercompany financing |  | $(1,419)$ |  | 955 |  | 464 |  | - |  | - |
| Payment of deferred financing costs |  | (155) |  | (6) |  | - |  | - |  | (161) |
| Net proceeds from issuance of common stock |  | 552 |  | - |  | - |  | - |  | 552 |
| Payment of dividends |  | $(1,487)$ |  | - |  | - |  | - |  | $(1,487)$ |
| Tax benefit from stock options |  | 115 |  | - |  | - |  | - |  | 115 |
| Net cash used in financing activities |  | $(2,394)$ |  | $(7,371)$ |  | 464 |  | - |  | $(9,301)$ |
| Net (decrease) increase in cash and cash equivalents |  | - |  | $(17,632)$ |  | $(1,580)$ |  |  |  | $(19,212)$ |
| Cash and cash equivalents at beginning of year |  | - |  | 24,759 |  | 3,770 |  | - |  | 28,529 |
| Cash and cash equivalents at end of year | \$ | - | \$ | 7,127 | \$ | 2,190 | \$ | - |  | 9,317 |

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## 15. SUBSEQUENT EVENTS

On April 10, 2007 the Company acquired certain assets of Noll Manufacturing Company, NorWesCo, and M\&N Plastics, Inc. (Noll) for approximately $\$ 61$ million in cash. Noll results will be included in the Company's building products segment from the date of acquisition. Noll manufactures, markets and distributes products for the building, HVAC, and lawn and garden components of the building products market.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the Company's condensed consolidated financial statements and notes thereto included in Item 1 of this Form 10-Q.

## Overview

The condensed consolidated financial statements present the financial condition of the Company as of March 31, 2007 and December 31, 2006, and the condensed consolidated statements of income and cash flows of the Company for three months ended March 31, 2007 and 2006.

We are a leading manufacturer, processor and distributor of residential and commercial building products and processed metal products for industrial applications. We serve over 10,000 customers in a variety of industries in all 50 states, Canada, Mexico, Europe, Asia, and Central and South America. We operate 91 facilities in 35 states, Canada, England, Germany, Poland and China.

## Segments

We operate in two reportable segments—Building Products and Processed Metal Products.

- Building Products. We process sheet steel to produce over 5,000 building and construction products, including mailboxes, ventilation products, structural connectors, bar grating, metal lath and expanded metal. We sell these products primarily to major retail home centers, such as The Home Depot, Lowe's, Menards, metal service centers, wholesalers and contractor suppliers.
- Processed Metal Products. We produce a wide variety of cold-rolled strip steel products, coated sheet steel products and powdered metal products. In this segment, we primarily serve the automotive industry's leaders, such as General Motors, Ford, DaimlerChrysler and Honda, and other major manufacturers such as 3M Company, as well as the automotive supply, commercial and residential metal building, power and hand tool and other industries.

The following table sets forth the Company's net sales by reportable segment for the three months ending March 31 (in thousands):

|  | 2007 | 2006 |
| :---: | :---: | :---: |
| Net sales |  |  |
| Building Products | \$ 207,226 | \$ 214,742 |
| Processed Metal Products | 110,358 | 107,895 |
| Total consolidated net sales | \$317,584 | \$322,637 |

## Results of Operations

Consolidated
Net sales decreased by approximately $\$ 5.1$ million, or $1.6 \%$ to $\$ 317.6$ million for the quarter ended March 31,2007 , from net sales of $\$ 322.5$ million for the quarter ended March 31, 2006. Net sales excluding the effect of the acquisition of EMC (acquired November 1, 2006) and Dramex (acquired March 9, 2007) decreased $\$ 25.0$ million, or $7.8 \%$. The decrease in net sales was the result of the decreased volumes due to the slowdown in the residential housing and domestic automotive markets.

Gross profit as a percentage of net sales decreased to $16.3 \%$ for the quarter ended March 31, 2007, from $19.6 \%$ for the quarter ended March 31, 2006. The decrease in gross profit percentage was the result of the reduction in volume, product mix, as certain products that are used in the new build residential market have higher profit margin, and higher material costs as compared to the same period in the prior year.
Selling, general and administrative expenses decreased by approximately $\$ 2.6$ million, or $7.0 \%$, to $\$ 35.2$ million for the quarter ended March 31, 2007, from $\$ 37.8$ million for the quarter ended March 31, 2006. The dollar decrease in selling, general and administrative expenses was due primarily to lower bonus expense, which decreased $\$ 2.5$ million due to the decline in operating profits from the prior year period. Selling, general and administrative expenses as a percentage of net sales decreased to $11.1 \%$ for the quarter ended March 31, 2007, from $11.7 \%$ for the quarter ended March 31, 2006 as a result of the reduction noted above.

As a result of the above, income from operations as a percentage of net sales for the quarter ended March 31, 2007 decreased to $5.2 \%$ from $7.9 \%$ for the prior year's comparable period.
Interest expense increased by approximately $\$ 0.4$ million to $\$ 7.2$ million for the quarter ended March 31, 2007, from $\$ 6.8$ million for the quarter ended March 31, 2006. The increase in interest expense during the current quarter was due primarily to higher average interest rates compared to that of the prior year's first quarter

As a result of the above, income from continuing operations before taxes decreased by approximately $\$ 9.7$ million, or $50.4 \%$, to $\$ 9.6$ million for the quarter ended March 31, 2007, from income from continuing operations before taxes of $\$ 19.3$ million for the quarter ended March 31, 2006.
Income taxes for the quarter ended March 31, 2007 approximated $\$ 3.4$ million and were based on a $35.5 \%$ effective tax rate compared with an effective tax rate of $39.2 \%$ for the same period in 2006. The tax rate for 2007 reflects a benefit from a change in statute in England, while the 2006 rate reflects increased expense due to certain discrete items.

The following provides further information by segment:

## Building Products

Net sales decreased by approximately $\$ 7.5$ million, or $3.5 \%$, to $\$ 207.2$ million for the quarter ended March 31, 2007, from net sales of $\$ 214.7$ million for the quarter ended March 31, 2006. Excluding the $\$ 19.9$ million provided by EMC and Dramex, the decrease in net sales was $\$ 27.4$ million, or $12.8 \%$ from the same period in the prior year, a result of volume decreases.

Income from operations as a percentage of net sales decreased to $9.0 \%$ for the quarter ended March 31, 2007 from $14.6 \%$ for the prior year's comparable period. The decrease in operating margin percentage was due to volume reductions, product mix, and higher material costs, partially offset by lower bonus expense.

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## Processed Metal Products

Net sales increased by approximately $\$ 2.6$ million, or $2.4 \%$, to $\$ 110.4$ million for the quarter ended March 31, 2007, from net sales of $\$ 107.8$ million for the quarter ended March 31, 2006. The increase in net sales was primarily a function of higher selling prices in our strip steel business and our powdered metal products business, a result of increased selling price due to the increase in the market price of steel and copper, partially offset by volume reduction in our service center business.

Income from operations as a percentage of net sales decreased to $4.0 \%$ of net sales for the quarter ended March 31,2007 from $5.4 \%$ for the prior year's comparable period. The decrease in operating margin percentage was due primarily to higher material costs in our service center and powered metal products business, and costs associated with the consolidation of our Buffalo, New York manufacturing facilities.

## Outlook

The Company expects results from the quarter ended June 30, 2007 will be lower than those realized during the quarter ended June 30 , 2006. While the housing and domestic automotive markets have caused a reduction in our results, we expect to see sequential improvement during the upcoming quarter. The second quarter is historically one of the seasonally strongest periods of the Company's fiscal cycle. The Company believes it is positioned to benefit from many of its cost reduction programs and internal growth initiatives, as well as continuing operational improvements.

In 2007 the Company will realize a full year's worth of sales and earnings from the 2006 acquisition of EMC, Home Impressions, Steel City, and sales and earnings from the March 2007 acquisition of Dramex. In addition, the Company is continuously evaluating numerous acquisition opportunities.

## Liquidity and Capital Resources

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.
The Company's shareholders' equity increased by approximately $\$ 3.9$ million or $0.7 \%$, to $\$ 554.1$ million, at March 31 , 2007. This increase in shareholder's equity was primarily due to net income of $\$ 6.2$ million, the effect of currency exchange rates of $\$ 1.1$ million, and equity compensation of $\$ 0.5$ million, partially offset by the declaration of approximately $\$ 3.0$ million in shareholder dividends and the cumulative effect of the adoption of FASB Interpretation No. 48.

During the first quarter of 2007, the Company's working capital increased by approximately $\$ 12.4$ million, or $3.6 \%$, to approximately $\$ 343.8$ million. This increase in working capital was primarily the result of increases in accounts receivable and cash of $\$ 27.9$ million and $\$ 7.2$ million, respectively, partially offset by a $\$ 6.2$ million decrease in inventories and a $\$ 20.7$ million increase in accounts payable. The increase in receivables is the result of the acquisition of Dramex and increased sales activities, and the increase in cash is the result of timing of the Noll Manufacturing, NorWesCo and M\&N Plastics acquisition in April 2007. The decrease in inventories is the result of our focus on inventory reduction, while the increase in payables is due to both the timing of purchases of raw materials and the Dramex acquisition.

Net cash provided by operating activities for the three months ended March 31, 2007 was approximately $\$ 16.7$ million and was primarily the result of net income from continuing operations of $\$ 6.2$ million combined with depreciation and amortization of $\$ 7.5$ million, decreases in inventories, and accounts payable of $\$ 10.6$ million and $\$ 17.8$ million, respectively, partially offset by increases in accounts receivable of $\$ 23.3$ million.

The cash on hand at the beginning of the period, cash generated by operations and net borrowings of $\$ 19.4$ million was used to fund the $\$ 22.5$ million acquisition of Dramex, capital expenditures of $\$ 5.4$ million and pay cash dividends of $\$ 1.5$ million.

## Senior credit facility and senior subordinated notes

The Company's credit agreement provides a revolving credit facility, which expires in December 2010, and a term loan, which is due in December 2012. The revolving credit facility of up to $\$ 300.0$ million and the term loan of $\$ 230.0$ million are secured with the Company's accounts receivable, inventories and personal property and equipment. At March 31, 2007, the Company had used approximately $\$ 94.9$ million of the revolving credit facility and had letters of credit outstanding of $\$ 17.3$ million, resulting in $\$ 187.8$ million in availability. Borrowings under the revolving credit facility carry interest at LIBOR plus a fixed rate. The weighted average interest rate of these borrowings was $6.29 \%$ at March 31, 2007. At March 31, 2007, the term loan balance was $\$ 123.3$ million. Borrowings under the term loan carry interest at LIBOR plus a fixed rate. The rate in effect on March 31, 2007 was $7.13 \%$.

The Company's $\$ 204.0$ million of $8 \%$ senior subordinated notes were issued in December 2005 at a discount to yield $8.25 \%$ Provisions of the $8 \%$ notes include, without limitation, restrictions on indebtedness, liens, distributions from restricted subsidiaries, asset sales, affiliate transactions, dividends and other restricted payments. Prior to December 1, 2008, up to $35 \%$ of the $8 \%$ notes are redeemable at the option of the Company from the proceeds of an equity offering at a premium of $108 \%$ of the face value, plus accrued and unpaid interest. After December 1,2010 the notes are redeemable at the option of the Company, in whole or in part, at the redemption price (as defined in the notes agreement), which declines annually from $104 \%$ to $100 \%$ on and after December 1, 2013. In the event of a Change of Control (as defined in the indenture for such notes), each holder of the 8\% Notes may require the Company to repurchase all or a portion of such holder's $8 \%$ Notes at a purchase price equal to $101 \%$ of the principal amount thereof. The $8 \%$ Notes are guaranteed by certain existing and future domestic subsidiaries and are not subject to any sinking fund requirements.

The Company's various loan agreements, which do not require compensating balances, contain provisions that limit additional borrowings and require maintenance of minimum net worth and financial ratios. At March 31, 2007 the Company was in compliance with terms and provisions of all of its financing agreements.

For the second quarter and remainder of 2007, the Company is focused on maximizing positive cash flow, working capital management, and debt reduction. As of March 31, 2007, the Company believes that availability of funds under its existing credit facility together with the cash generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its principal capital requirements, including operating activities, capital expenditures, and dividends.

The Company regularly considers various strategic business opportunities including acquisitions. The Company evaluates such potential acquisitions on the basis of their ability to enhance the Company's existing products, operations, or capabilities, as well as provide access to new products, markets and customers. Although no assurances can be given that any acquisition will be consummated, the Company may finance such acquisitions through a number of sources including internally available cash resources, new debt financing, the issuance of equity securities or any combination of the above.

Our contractual obligations and commercial commitments have not changed materially, including the impact from FIN 48, from the disclosures in our 2006 Form 10-K.

## Critical Accounting Policies

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make decisions based upon estimates, assumptions, and factors it considers relevant to the circumstances. Such decisions include the selection of applicable principles and the use of judgment in their application, the results of which could differ from those anticipated.

A summary of the Company's significant accounting policies are described in Note 1 of the Company's consolidated financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 2006, as filed on Form 10-K.

There have been no changes in critical accounting policies in the current year from those described in our 2006 Form 10-K.

## Related Party Transactions

In connection with the acquisition of Construction Metals in April 2004, the Company entered into two unsecured subordinated notes payable, each in the amount of $\$ 8.75$ million (aggregate total of $\$ 17.5$ million). These notes, which were satisfied during the second quarter of 2006, were payable to the former owners of Construction Metals and were considered related party in nature due to the former owners' employment relationship with the Company. These notes were payable in equal annual principal installments of approximately $\$ 2.9$ million per note on April 1 with the final principal payment made on April 1, 2006. These notes required quarterly interest payments at an interest rate of $5.0 \%$ per annum. Accrued interest and interest expense related to these notes payable was approximately $\$ 72,000$ as of and for the three months ended March 31, 2006. At March 31, 2006, the current portion of these notes payable aggregated approximately $\$ 5.8$ million.
The Company has certain operating lease agreements related to operating locations and facilities with the former owners of Construction Metals (related parties) or companies controlled by these parties. Rental expense associated with these related party operating leases aggregated approximately $\$ 339,000$ and $\$ 388,000$ for the three months ended March 31, 2007 and 2006, respectively.

Two members of our Board of Directors are partners in law firms that provide legal services to the Company. As of, and for the three months ended March 31, 2007 and 2006, we incurred $\$ 241,000$ and $\$ 356,000$, respectively, for legal services from these firms. Of the amount incurred, $\$ 113,000$ and $\$ 249,000$ was expensed and $\$ 128,000$ and $\$ 107,000$ was capitalized as acquisition costs or deferred debt issuance costs during the three months ended March 31, 2007 and 2006, respectively.

At March 31, 2007, the Company had $\$ 25,000$ recorded in accounts payable for these law firms.

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## Forward-Looking Information - Safe Harbor Statement

Certain information set forth herein contains forward-looking statements that are based on current expectations, estimates, forecasts and projections about the Company's business, and management's beliefs about future operating results and financial position. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions. Statements by the Company, other than historical information, constitute "forward looking statements" as defined within the Private Securities Litigation Reform Act of 1995. Readers are cautioned not to place undue reliance on forwardlooking statements. Such statements are based on current expectations, are inherently uncertain, are subject to risks and should be viewed with caution. Actual results and experience may differ materially from the forward-looking statements. Factors that could affect these statements include, but are not limited to, the following: the impact of changing steel prices on the Company's results of operations; changes in raw material pricing and availability; changing demand for the Company's products and services; and changes in interest or tax rates. In addition, such forward-looking statements could also be affected by general industry and market conditions, as well as general economic and political conditions.
The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable law or regulation.

## Item 3. Qualitative and Quantitative Disclosures About Market Risk

In the ordinary course of business, the Company is exposed to various market risk factors, including changes in general economic conditions, competition and raw materials pricing and availability. In addition, the Company is exposed to market risk, primarily related to its long-term debt. To manage interest rate risk, the Company uses both fixed and variable interest rate debt. There have been no material changes to the Company's exposure to market risk since December 31, 2006.

## Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

The Company maintains a system of disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) designed to provide reasonable assurance as to the reliability of the financial statements and other disclosures contained in this report. The Company's Chief Executive Officer and Chairman of the Board, President and Chief Operating Officer, and Executive Vice President, Chief Financial Officer, and Treasurer evaluated the effectiveness of the Company's disclosure controls as of the end of the period covered in this report. Based upon that evaluation, the Company’s Chief Executive Officer and Chairman of the Board, President and Chief Operating Officer, Executive Vice President, Chief Financial Officer, and Treasurer, have concluded that the Company's disclosure controls and procedures were designed and functioning effectively to provide reasonable assurance that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms.

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(b) Changes in Internal Controls over Financial Reporting

The Company converted its legacy consolidation system and its corporate general ledger system to Cognos and Great Plains, respectively, during the quarter ended March 31, 2007. The completion of these system implementations at our corporate offices should enhance our internal controls as follows:
a. The new consolidation system will integrate various databases into consolidated files; and reduce the number of manual processes employed by the Company;
b. The new general ledger system is technologically advanced and will reduce the number of manual processes employed by the Company; and
c. The Company has designed new processes and implemented new policies and procedures in connection with the conversion.

The Company imposed mitigating and redundant controls where changes to certain processes were underway and not completed.
There have been no other changes in the Company's internal control over financial reporting (as defined by Rule 13a-15(f)) that occurred during the period covered by the report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings.

Not applicable.
Item 1A. Risk Factors.
There is no change to the risk factors disclosed in our 2006 annual report on Form 10-K.
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.
Not applicable.
Item 3. Defaults Upon Senior Securities.
Not applicable.
Item 4. Submission of Matters to a Vote of Security Holders.
Not applicable.
Item 5. Other Information.
Not applicable.

6(a) Exhibits
a. Exhibit 31.1 - Certification of Chairman of the Board and Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
b. Exhibit 31.2 - Certification of President and Chief Operating Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
c. Exhibit 31.3 - Certification of Executive Vice President, Chief Financial Officer, and Treasurer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
d. Exhibit 32.1 - Certification of the Chairman of the Board and Chief Executive Officer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
e. Exhibit 32.2 - Certification of the President and Chief Operating Officer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
f. Exhibit 32.3 - Certification of the Executive Vice President, Chief Financial Officer, and Treasurer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR INDUSTRIES, INC.
(Registrant)
/s/ Brian J. Lipke
Brian J. Lipke
Chairman of the Board and
Chief Executive Officer
/s/ Henning Kornbrekke
Henning Kornbrekke
President and Chief Operating Officer
/s/ David W. Kay
David W. Kay
Executive Vice President, Chief Financial Officer, and Treasurer

## CERTIFICATIONS

## I, Brian J. Lipke, certify that:

1. I have reviewed this report on Form 10-Q of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 15(f) and $15 \mathrm{~d}-15(\mathrm{f})$ for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's first fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
/s/ Brian J. Lipke
Brian J. Lipke
Chairman of the Board and Chief Executive Officer

## CERTIFICATIONS

## I, Henning Kornbrekke, certify that:

1. I have reviewed this report on Form 10-Q of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 15(f) and $15 \mathrm{~d}-15(\mathrm{f})$ for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's first fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATIONS

## I, David W. Kay, certify that:

1. I have reviewed this report on Form $10-\mathrm{Q}$ of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 15(f) and 15 d -15(f) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's first fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATION OF CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER PURSUANT TO TITLE 18, UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Brian J. Lipke, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2007 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10-Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc.
/s/ Brian J. Lipke
Brian J. Lipke
Chairman of the Board and Chief Executive Officer
May 10, 2007

A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

## CERTIFICATION OF PRESIDENT AND CHIEF OPERATING OFFICER PURSUANT TO TITLE 18, UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Henning Kornbrekke, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2007 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10-Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc.

| /s/ Henning Kornbrekke |
| :--- |
| Henning Kornbrekke |
| President and Chief Operating Officer |
| May 10, 2007 |

A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

# CERTIFICATION OF EXECUTIVE VICE PRESIDENT, CHIEF FINANCIAL OFFICER, AND <br> TREASURER PURSUANT TO TITLE 18, <br> UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 

I, David W. Kay, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2007 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10-Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc.
/s/ David W. Kay
David W. Kay
Executive Vice President, Chief Financial Officer, and
Treasurer
May 10, 2007

A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

