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(Mark one)
( X ) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF }193
For the quarterly period ended June 30, 1996
OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from
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Commission file number 0-22462
Gibraltar Steel Corporation (Exact name of Registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation or organization)
3556 Lake Shore Road, P.O. Box 2028, Buffalo, New York 14219-0228 (Address of principal executive offices)
(716) 826-6500
(Registrant's telephone number, including area code)

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or \(15(d)\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No

As of June 30, 1996, the number of common shares outstanding was:
12, 223, 900 .

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Condensed Consolidated Statements of Cash Flows Six months ended June 30, 1996 and 1995 (unaudited)

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(a) Exhibits

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GIBRALTAR STEEL CORPORATION
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CONDENSED CONSOLIDATED BALANCE SHEET
(in thousands)

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Assets
Current assets:
    Cash and cash equivalents \$ 2,806 \$ 4123
    Accounts receivable
    Inventories
    Other current assets
\begin{tabular}{lr}
46,009 & 35,634 \\
53,045 & 45,274 \\
1,897 & 1,964
\end{tabular}

Total current assets
\begin{tabular}{lcc} 
Property, plant and equipment, net & 85,323 & 67,275 \\
Other assets & 25,375 & 13,153 \\
& \(\$ 214,455\) & \(\$ 167,423\)
\end{tabular}

\$ 214, 455 \$ 167,423

See accompanying notes to financial statements

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See accompanying notes to financial statements
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\title{
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS \\ (in thousands)
}
\begin{tabular}{|c|c|c|}
\hline & & Six Months Ended
1996 June 30, 1995
(unaudited) \\
\hline \multicolumn{3}{|l|}{\multirow[t]{2}{*}{Cash flows from operating activities \$ 7 489 \$ 5,481}} \\
\hline & & \\
\hline \multicolumn{3}{|l|}{Adjustments to reconcile net income to net cash provided by operating activities:} \\
\hline Depreciation and amortization & 2,973 & 2,040 \\
\hline Provision for deferred income taxes & 406 & (113) \\
\hline Equity investment income & (307) & (404) \\
\hline Dividends from equity investments & & 202 \\
\hline (Gain) loss on disposition of property and equipment & 8 & (41) \\
\hline Increase (decrease) in cash resulting from changes in (net of effects from acquisitions): & & \\
\hline Accounts receivable & \((7,128)\) & (736) \\
\hline Inventories & \((7,771)\) & 5,007 \\
\hline Other current assets & (228) & (515) \\
\hline Accounts payable and accrued expenses & 7,670 & \((1,108)\) \\
\hline Other assets & (51) & 73 \\
\hline Net cash provided by operating activities & 3,061 & 9,886 \\
\hline \multicolumn{3}{|l|}{Cash flows from investing activities} \\
\hline Acquisition of CCHT, net of cash acquired & \((23,715)\) & \\
\hline Acquisition of Hubbell, net of cash acquired & & \((20,859)\) \\
\hline Purchases of property, plant and equipment & \((8,544)\) & \((8,667)\) \\
\hline Proceeds from sale of property and equipment & 107 & 94 \\
\hline Net cash used in investing activities & \((32,152)\) & \((29,432)\) \\
\hline \multicolumn{3}{|l|}{Cash flows from financing activities} \\
\hline Payment of Hubbell bank debt at acquisition & & \((17,779)\) \\
\hline Long-term debt reduction & \((56,587)\) & \((20,141)\) \\
\hline Proceeds from long-term debt & 49,906 & 56,932 \\
\hline Proceeds from issuance of common stock & 34,455 & - \\
\hline Net cash provided by financing activities & 27,774 & 19,012 \\
\hline Net decrease in cash and cash equivalents & \((1,317)\) & (534) \\
\hline \multicolumn{3}{|l|}{Cash and cash equivalents at beginning} \\
\hline Cash and cash equivalents at end of period & \$ 2,806 & \$ 590 \\
\hline
\end{tabular}

See accompanying notes to financial statements
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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

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\section*{1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS}

The accompanying condensed consolidated financial statements as of June 30, 1996 and 1995 have been prepared by the Company without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations and cash flows at June 30, 1996 and 1995 have been included.

Certain information and footnote disclosures including significant accounting policies normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested that these condensed financial statements be read in conjunction with the financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 1995.

The results of operations for the six month period ended June 30, 1996 are not necessarily indicative of the results to be expected for the full year.

\section*{2. INVENTORIES}

Inventories consist of the following:
\begin{tabular}{cc} 
(in thousands) \\
June 30, 1996 & December 31, \\
(unaudited) & (audited)
\end{tabular}
Raw material
Finished goods and work-in-process
Total inventories
\begin{tabular}{rr}
\(\$ 36,576\) & \$ 28,307 \\
16,469 & \\
& \\
\(\$ 53,045\) & \(\$ 45,274\)
\end{tabular}

\section*{3. STOCKHOLDERS' EQUITY}

During June 1996 the Company sold, through an underwritten secondary offering, 2,050,000 common shares at \(\$ 18.00\) per share. The net proceeds were approximately \(\$ 34,455,000\) and were used to repay existing bank debt. The change in stockholders' equity consists of:
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multirow[t]{3}{*}{} & & & & thousa & ds, except Addition & share data l \\
\hline & & & \multirow[t]{2}{*}{Common Shares} & \multicolumn{2}{|l|}{Shares} & \multirow[t]{2}{*}{Paid-in Capital} & Retained \\
\hline & & & & & Amount & & Earnings \\
\hline \multicolumn{8}{|l|}{Balance at} \\
\hline December 31, 1995 & 10,173,900 & \$ & 102 & & \$ 28,803 & & 1,339 \\
\hline Net income & - & & - & & - & 7,48 & \\
\hline Secondary Offering & 2,050,000 & & 20 & & 34,435 & & - \\
\hline Balance at June 30, 1996 & 23,900 \$ & & \$ 63, & & \$ 48, & & \\
\hline
\end{tabular}

Net income per share for the six months ended June 30, 1996 and 1995 was computed by dividing net income by the weighted average number of common shares outstanding.

\section*{5. ACQUISITION}

On April 3, 1995, the Company purchased all of the outstanding capital stock of Wm. R. Hubbell Steel Company and its subsidiary and certain of its affiliates (Hubbell) for an aggregate cash purchase price of \(\$ 21\) million. In addition, the Company repaid approximately \(\$ 18\) million of Hubbell's existing bank indebtedness.

On February 14, 1996, the Company purchased all of the outstanding capital stock of Carolina Commercial Heat Treating, Inc. (CCHT) for an aggregate cash purchase price of approximately \(\$ 25\) million. The funding for the purchase was provided by borrowings under the Company's existing credit facility. CCHT, headquartered in Charlotte, North Carolina, provides heat treating, brazing and related metal-processing services to a broad range of industries, including the automotive, hand tools, construction equipment, and industrial machinery industries.

These acquisitions have been accounted for under the purchase method, and Hubbell's and CCHT's results of operations have been consolidated with the Company's results of operations from the respective acquisition dates. The excess of the aggregate purchase price over the fair market value of net assets of Hubbell and CCHT approximated \(\$ 10\) million and \(\$ 12\) million, respectively, and is being amortized over 35 years from the respective acquisition dates using the straight-line method.

The following information presents the pro forma consolidated condensed results of operations as if the acquisitions had occurred on January 1, 1995. The pro forma amounts may not be indicative of the results that actually would have been achieved had the acquisitions occurred as of January 1, 1995 and are not necessarily indicative of future results of the combined companies.


Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations

Net sales of \(\$ 86.5\) million for the second quarter ended June 30, 1996 increased \(13 \%\) from sales of \(\$ 76.3\) million for the prior year's second quarter. Net sales of \(\$ 168.5\) million for the six months ended June 30, 1996 increased \(25 \%\) from sales of \(\$ 135.1\) million in the first half of 1995 . These increases primarily resulted from including six months of net sales of Hubbell Steel (acquired April 1995) for 1996 compared to three months in 1995, including net sales of CCHT (acquired February 1996) and sales growth at existing operations.

Cost of sales decreased to \(81.7 \%\) of net sales for the second quarter and to \(82.3 \%\) of net sales for the first half of 1996. Gross profit increased to 18.3\% in the second quarter and increased to \(17.7 \%\) for the six months from \(14.7 \%\) and \(15.9 \%\) in the comparable prior periods in 1995. This increase was primarily due to higher margins attributable to sales from CCHT and improvements in margins at our existing operations.

Selling, general and administrative expenses as a percentage of net sales increased to \(8.8 \%\) and \(8.9 \%\) for the second quarter and the six months ended June 30, 1996 from \(6.9 \%\) and \(7.7 \%\) for the prior year comparable periods primarily due to higher costs as a percentage of sales attributable to CCHT and performance based compensation linked to the Company's sales and profitability.

Interest expense remained approximately the same for the quarter and increased by approximately \(\$ .5\) million for the six months ended June 30, 1996 primarily due to higher average borrowings as a result of the CCHT acquisition.

As a result of the above, income before taxes increased by \(\$ 2.2\) million and \(\$ 3.3\) million for the quarter and the six months ended June 30, 1996 to \(\$ 7.0\) million and \(\$ 12.6\) million.

Income taxes for the six months ended June 30, 1996 approximated \(\$ 5.1\) million and were based on a \(40.5 \%\) effective tax rate in 1996.

During the first six months of 1996, the Company increased its working capital to \(\$ 66.1\) million. Long term debt was reduced to \(\$ 51.2\) million. Additionally, shareholders' equity increased to \(\$ 112.2\) million at June 30, 1996.

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.

Net cash provided by operations of \(\$ 3.1\) million resulted primarily from net income of \(\$ 7.5\) million and depreciation and amortization of \(\$ 3.0\) million. Additionally accounts receivable and inventory increased by \(\$ 7.1\) million and \(\$ 7.8\) million (net of the effect from the acquisition of CCHT) primarily due to increased sales levels and were offset by an increase of \(\$ 7.7\) million in accounts payable and accrued expenses. The \(\$ 3.1\) million provided by operations and an additional \(\$ 27.8\) million in net cash provided by long term financing activities were primarily used for the \(\$ 23.7\) million acquisition of CCHT and \(\$ 8.5\) million of capital expenditures.

In June 1996, the Company sold \(2,050,000\) shares of common shares in a public offering. The net proceeds from the offering which approximated \(\$ 34.4\) million were used to repay outstanding indebtedness.

At June 30, 1996, the Company's aggregate credit facilities available totaled approximately \(\$ 132\) million. The Company had borrowings of approximately \(\$ 52\) million under these credit facilities and an additional availability of approximately \(\$ 80\) million.

The Company believes that availability under its credit facilities together with funds generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its operations and anticipated capital expenditures for the next twelve months.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.
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GIBRALTAR STEEL CORPORATION (Registrant)

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By /x/ Brian J. Lipke Brian J. Lipke President, Chief Executive Officer and Chairman of the Board

By /x/ Walter T. Erazmus Walter T. Erazmus Treasurer and Chief Financial Officer (Principal Financial and Chief Accounting Officer)

Date July 25, 1996
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6-MOS
DEC-31-1996
JAN-01-1996
JUN-30-1996
1
2,806
46,646
637
53,045
103,757
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