FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

```
(Mark one)
( X ) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 1998
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OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d}) \mathrm{OF}$ THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission file number 0-22462
Gibraltar Steel Corporation
(Exact name of Registrant as specified in its charter) Delaware 16-1445150
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

3556 Lake Shore Road, P.O. Box 2028, Buffalo, New York 14219-0228 (Address of principal executive offices)
(716) 826-6500
(Registrant's telephone number, including area code)

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Indicate by check mark whether the Registrant (1) has filed all
reports required to be filed by Section 13 or 15(d) of the
Securities Exchange Act of }1934\mathrm{ during the preceding }12\mathrm{ months
(or for such shorter period that the Registrant was required to
file such reports), and (2) has been subject to such filing
requirements for the past 90 days. Yes X . No .
As of July 31, 1998, the number of common shares outstanding
was:12,476,293.
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GIBRALTAR STEEL CORPORATION
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Item 1. Financial Statements

Condensed Consolidated Balance Sheets
June 30, 1998 (unaudited) and
December 31, 1997 (audited)

Condensed Consolidated Statements of Income Six months ended June 30, 1998 and

1997 (unaudited)

Condensed Consolidated Statements of Cash Flows Six months ended June 30, 1998 and 1997 (unaudited)5

Notes to Condensed Consolidated Financial Statements (unaudited)

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

# PART I. FINANCIAL INFORMATION <br> Item 1. Financial Statements <br> GIBRALTAR STEEL CORPORATION <br> <br> CONDENSED CONSOLIDATED BALANCE SHEET <br> <br> CONDENSED CONSOLIDATED BALANCE SHEET <br> <br> (in thousands) 

 <br> <br> (in thousands)}

$$
\begin{array}{cc}
\text { June 30, } & \text { December 31, } \\
1998 & 1997 \\
\text { (unaudited) } & \text { (audited) }
\end{array}
$$

Assets
Current assets:

Cash and cash equivalents
Accounts receivable
Inventories
Other current assets

Total current assets

Property, plant and equipment, net

Other assets

| \$ | 2,967 | \$ | 2,437 |
| :---: | :---: | :---: | :---: |
|  | 77,615 |  | 49,151 |
|  | 110,839 |  | 76,701 |
|  | 4,428 |  | 2,457 |
|  | 195,849 |  | 130,746 |
|  | 151,193 |  | 115,402 |
|  | 84,356 |  | 35,188 |
| \$ | 431,398 | \$ | 281,336 |


| Liabilities and Shareholders' Equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 57,402 | \$ | 38,233 |
| Accrued expenses |  | 12,174 |  | 3,644 |
| Current maturities of long-term debt |  | 1,272 |  | 1,224 |
| Total current liabilities |  | 70,848 |  | 43,101 |
| Long-term debt |  | 189,039 |  | 81,800 |
| Deferred income taxes |  | 19,898 |  | 15,094 |
| Other non-current liabilities |  | 1,657 |  | 1,297 |
| Shareholders' equity |  |  |  |  |
| Preferred shares |  | - |  | - |
| Common shares |  | 125 |  | 124 |
| Additional paid-in capital |  | 66,229 |  | 66,190 |
| Retained earnings |  | 83,602 |  | 73,730 |
| Total shareholders' equity |  | 149,956 |  | 140,044 |
|  | \$ | 431,398 | \$ | 281,336 |

See accompanying notes to financial statements
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| Three Months Ended |  |
| :---: | :---: |
| June 30, | Six Months Ended |
| 1998 | June 30, |
| (unaudited) | 1998 (unaudited) |


| Net sales | \$ | 144,882 | \$ | 119,213 | \$ | 261,265 | \$ | 227,490 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 117,989 |  | 99,296 |  | 214,212 |  | 188,875 |
| Gross profit |  | 26,893 |  | 19,917 |  | 47,053 |  | 38,615 |
| Selling, general and administrative expense |  | 14,563 |  | 10,576 |  | 26,249 |  | 20,652 |
| Income from operations |  | 12,330 |  | 9,341 |  | 20,804 |  | 17,963 |
| Interest expense |  | 2,745 |  | 1,448 |  | 4,351 |  | 2,597 |
| Income before taxes |  | 9,585 |  | 7,893 |  | 16,453 |  | 15,366 |
| Provision for income taxes |  | 3,834 |  | 3,196 |  | 6,581 |  | 6,223 |
| Net income | \$ | 5,751 | \$ | 4,697 | \$ | 9,872 | \$ | 9,143 |
| Net income per share-Basic | \$ | . 46 | \$ | . 38 | \$ | . 79 | \$ | . 74 |
| Weighted average number of shares outstanding-Basic |  | 12,451 |  | 12,326 |  | 12,431 |  | 12,325 |
| Net income per share-Diluted | \$ | . 45 | \$ | . 37 | \$ | . 78 | \$ | . 73 |
| Weighted average number of shares outstanding-Diluted |  | 12,698 |  | 12,560 |  | 12,653 |  | 12,557 |

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CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
(in thousands)
```

> Six Months Ended June 30, 1998 (unaudited)

| Cash flows from operating activities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 9,872 | \$ | 9,143 |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 5,767 |  | 4,053 |
| Provision for deferred income taxes |  | 627 |  | 766 |
| Undistributed equity investment income |  | (185) |  | (220) |
| Increase (decrease) in cash resulting from changes in (net of acquisitions): |  |  |  |  |
| Accounts receivable |  | $(13,705)$ |  | $(8,113)$ |
| Inventories |  | $(17,797)$ |  | $(1,471)$ |
| Other current assets |  | $(1,270)$ |  | (561) |
| Accounts payable and accrued expenses |  | 11,687 |  | (799) |
| Other assets |  | (640) |  | (257) |
| Net cash (used in) provided by operating activities |  | $(5,644)$ |  | 2,541 |
| Cash flows from investing activities |  |  |  |  |
| Acquisitions, net of cash acquired |  | $(86,799)$ |  | $(26,475)$ |
| Purchases of property, plant and equipment |  | $(8,253)$ |  | $(11,776)$ |
| Net proceeds from sale of property and equipment |  | 104 |  | 62 |
| Net cash used in investing activities |  | $(94,948)$ |  | $(38,189)$ |
| Cash flows from financing activities |  |  |  |  |
| Long-term debt reduction |  | $(8,312)$ |  | $(43,701)$ |
| Proceeds from long-term debt |  | 109,394 |  | 78,365 |
| Net proceeds from issuance of common stock |  | 40 |  | 77 |
| Net cash provided by financing activities |  | 101,122 |  | 34,741 |
| Net increase (decrease) in cash and cash equivalents |  | 530 |  | (907) |
| Cash and cash equivalents at beginning of year |  | 2,437 |  | 5,545 |
| Cash and cash equivalents at end of period | \$ | 2,967 | \$ | 4,638 |

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)


#### Abstract

1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated financial statements as of June 30, 1998 and 1997 have been prepared by the Company without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations and cash flows at June 30, 1998 and 1997 have been included.

Certain information and footnote disclosures including significant accounting policies normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested that these condensed financial statements be read in conjunction with the financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 1997.

The results of operations for the six month period ended June 30, 1998 are not necessarily indicative of the results to be expected for the full year.


## 2. INVENTORIES

Inventories consist of the following:

```
Raw material
Finished goods and work-in-process
Total inventories
```



## 3. STOCKHOLDERS' EQUITY

The changes in stockholders' equity consist of:

|  | (in thousands) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common Shares |  |  | Additional |  |  |  |
|  |  | Shares Amount |  |  | Paid-in | Retained |  |
|  |  |  |  |  | Capital |  | rnings |
| December 31, 1997 | 12,410 | \$ | 124 | \$ | 66,190 | \$ | 73,730 |
| Net income | - |  | - |  | - |  | 9,872 |
| Stock options exercised | - |  | - |  | 10 |  |  |
| Restricted stock granted | 55 |  | 1 |  | - |  |  |
| Earned portion of restricted stock | - |  | - |  | 29 |  |  |
| June 30, 1998 | 12,465 | \$ | 125 |  | 66,229 | \$ | 83,602 |

## 4. EARNINGS PER SHARE

Basic net income per share equals net income divided by the weighted average shares outstanding for the six months ended June 30, 1998 and 1997. The computation of diluted net income per share includes all dilutive common stock equivalents in the weighted average shares outstanding. The reconciliation between basic and diluted earnings per share is as follows:

|  | Income | Basic <br> Shares | Basic <br> EPS | Diluted <br> Shares | Diluted <br> EPS |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1998 | $\$ 9,872,000$ | $12,430,671$ | $\$ .79$ | $12,653,190$ | $\$ .78$ |
| 1997 | $\$ 9,143,000$ | $12,325,255$ | $\$ .74$ | $12,557,382$ | $\$ .73$ |

Included in diluted shares are common stock equivalents relating to options of 222,519 and 232,127 for 1998 and 1997, respectively.

## 5. ACQUISITIONS

On June 1, 1998, the Company purchased all the outstanding common stock of United Steel Products Company (USP) for approximately $\$ 24$ million in cash. USP designs and manufacturers lumber connector products for the wholesale market and plastic molded products for component manufacturers.

On April 1, 1998, the Company purchased the assets and business of Appleton Supply Co., Inc. (Appleton) for approximately $\$ 28$ million in cash. Appleton manufactures louvers, roof edging, soffitts and other metal building products for wholesale distribution.

On March 1, 1998, the Company purchased the assets and business of The Solar Group (Solar) for approximately $\$ 35$ million in cash. Solar manufactures a line of construction products as well as a complete line of mailboxes, primarily manufactured with galvanized steel.

On January 31, 1997, the Company purchased all of the outstanding capital stock of Southeastern Metals Manufacturing Company, Inc. (SEMCO) for approximately $\$ 25$ million in cash. SEMCO manufactures a wide array of metal products for the residential and commercial construction markets.

These acquisitions have been accounted for under the purchase method. Results of operations of USP, Appleton, Solar and SEMCO have been consolidated with the Company's results of operations from the respective acquisition dates. The aggregate excess of the purchase prices of these acquisitions over the fair market values of the net assets of the acquired companies is approximately $\$ 58$ million and is being amortized over 35 years from the acquisition dates using the straight-line method.

The following information presents the pro forma consolidated condensed results of operations as if the acquisitions had occurred on January 1, 1997. The pro forma amounts may not be indicative of the results that actually would have been achieved had the acquisitions occurred as of January 1, 1997 and are not necessarily indicative of future results of the combined companies.
(in thousands, except per share data)
Six Months Ended
June 30,
19981997
(unaudited)

Net sales
Income before taxes

Net income

Net income per share-Basic
\$ 289,797
========
\$ 16,909
========
\$ 10,079
========
$\$ \quad .81$
\$ 289,714
========
\$ 15,989
= $======$
$\$ \quad 9,420$
$========$
\$ . 76

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Results of Operations

Net sales of $\$ 144.9$ million for the second quarter ended June 30, 1998 increased $21.5 \%$ from sales of $\$ 119.2$ million for the prior year's second quarter. This increase resulted from including net sales of Solar (acquired March 1, 1998), Appleton (acquired April 1, 1998) and USP (acquired June 1, 1998) and sales growth at existing operations which combined to more than offset the impact of a strike at an automotive customer in June 1998, which was settled in July 1998. Sales to that automobile manufacturer were less than $7 \%$ of the Company's total sales for the six months ended June 30, 1998.

Cost of sales as a percentage of net sales decreased to $81.4 \%$ for the second quarter and to $82.0 \%$ for the first six months of 1998. Gross profit increased to $18.6 \%$ and $18.0 \%$ for the second quarter and the six months ended June 30, 1998 from $16.7 \%$ and $17.0 \%$ for the comparable periods in 1997. This increase is primarily due to higher margins at SEMCO, Solar, Appleton and USP, which have historically generated higher margins than the Company's other products and services, and due to lower raw material costs at existing operations.

Selling, general and administrative expenses as a percentage of net sales increased to $10.1 \%$ for the second quarter ended June 30, 1998, from 8.9\% for the same period of 1997. This increase was primarily due to higher costs as a percentage of sales attributable to Solar, Appleton and USP and performance based compensation linked to the Company's sales and profitability.

Interest expense increased by $\$ 1.3$ million for the second quarter ended June 30, 1998 primarily due to higher borrowings to finance the Solar, Appleton and USP acquisitions.

As a result of the above, income before taxes increased by $\$ 1.7$ million for the quarter ended June 30, 1998.

Income taxes for the three months ended June 30, 1998
approximated $\$ 3.8$ million and were based on a $40.0 \%$ effective tax rate for 1998 compared to an effective tax rate of $40.5 \%$ for the same period in 1997.

## Liquidity and Capital Resources

During the first six months of 1998, the Company increased its working capital to $\$ 125.0$ million. Additionally, shareholders' equity increased to $\$ 150.0$ million at June 30, 1998.

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.

Net income of $\$ 9.9$ million and depreciation and amortization of $\$ 5.8$ million combined with an increase in accounts payable and accrued expenses (net of acquisition) of $\$ 11.7$ million to provide cash of $\$ 27.4$ million. Increases in inventory, accounts receivable and other current assets of $\$ 32.8$ million in aggregate, necessary to service increased sales levels, offset the cash generated from operations, resulting in net cash used for operations of approximately $\$ 5.6$ million.

Cash used in operations of $\$ 5.6$ million, capital expenditures of $\$ 8.3$ million and the acquisition of Solar, Appleton and USP for approximately $\$ 86.8$ million in total were primarily funded by net borrowings of $\$ 101.1$ million under the Company's credit facility.

During the second quarter of 1998, the Company increased its bank credit facility to $\$ 235$ million to provide additional funds to grow its business. At June 30, 1998 the Company's aggregate credit facilities available approximated $\$ 239$ million with borrowings of approximately $\$ 189$ million and an additional availability of approximately $\$ 50$ million.

The Company believes that availability of funds under its credit facilities together with cash generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its existing operations. The Company also believes it has the financial capability to increase its long-term borrowing capacity due to changes in capital requirements.

Impact of Year 2000
The Company is in the process of evaluating its management information systems to determine Year 2000 compliancy. The Company currently believes that costs required to achieve Year 2000 compliancy will not be material to its financial statements.

Recent Accounting Pronouncement
In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133 Accounting for Derivative Instruments and Hedging Activities (FAS No. 133) which requires recognition of the fair value of derivatives in the statement of financial position, with changes in the fair value recognized either in earnings or as a component of other comprehensive income dependent upon the hedging nature of the derivative. Implementation of FAS No. 133 is required for fiscal 2000. The Company does not believe that FAS No. 133 will have a material impact on its earnings or other comprehensive income.

Safe Harbor Statement

The Company wishes to take advantage of the Safe Harbor provisions included in the Private Securities Litigation Reform Act of 1995 (the "Act"). Statements by the Company, other than historical information, constitute "forward looking statements" within the meaning of the Act and may be subject to a number of risk factors. Factors that could affect these statements include, but are not limited to, the following: the impact of changing steel prices on the Company's results of operations; changing demand for the Company's products and services; and changes in interest or tax rates.

Item 6. Exhibits and Reports on Form 8-K.

1. Exhibits - None
a. Exhibit 27 - Financial Data Schedule
2. Reports on Form 8-K. There were no reports on Form 8-K during the three months ended June 30, 1998.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR STEEL CORPORATION
(Registrant)

By /x/ Brian J. Lipke Brian J. Lipke President, Chief Executive Officer and Chairman of the Board

By /x/ Walter T. Erazmus Walter T. Erazmus Treasurer and Chief Financial Officer (Principal Financial and Chief Accounting Officer)

Date August 13, 1998

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED FINANCIAL STATEMENTS ON FORM 10-Q AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1000
US DOLLARS

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6-MOS
        DEC-31-1998
            JAN-01-1998
                JUN-30-1998
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                195,849
            40,856
            431,398
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                                    O
                                    1 2 5
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431,398
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        261,265
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            6,581
            9,872
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            0
                0
            9,872
            .79
            .78
```

