FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## (Mark one) <br> ( X ) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2005

## OR

## ( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 0-22462
Gibraltar Industries, Inc.
(Exact name of Registrant as specified in its charter)

| Delaware | $16-1445150$ |
| :--- | :---: |
| (State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization) | Identification No.) |

3556 Lake Shore Road, P.O. Box 2028, Buffalo, New York 14219-0228
(Address of principal executive offices)
_(716) 826-6500----
(Registrant's telephone number, including area code)
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\underline{X}$. No $\qquad$
Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes $\underline{X}$. No _ .
$\qquad$ .

As of August 1, 2005, the number of common shares outstanding was: 29,667,686.

## GIBRALTAR INDUSTRIES, INC. INDEX

PAGE NUMBER
PART 1. FINANCIAL INFORMATION

Item 1. Financial Statements (unaudited)
Condensed Consolidated Balance Sheets as of 3
June 30, 2005 and December 31, 2004

Condensed Consolidated Statements of Income
4
For the Three and Six Months Ended June 30, 2005 and 2004

Condensed Consolidated Statements of Cash Flows
5
For the Six Months Ended June 30, 2005 and 2004

Notes to Condensed Consolidated Financial Statements 6-16

Item 2. Management's Discussion and Analysis of $\quad$ 17-23
Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative Disclosures About Market Risk 23

Item $4 . \quad$ Controls and Procedures 23-24

PART II. OTHER INFORMATION 24-26

|  | $\begin{gathered} \text { June } 30 \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { December } 31 \\ & 2004 \\ & \hline \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  |  |  |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 7,025 | \$ | 10,892 |
| Accounts receivable, net |  | 171,940 |  | 146,021 |
| Inventories |  | 199,061 |  | 207,215 |
| Other current assets |  | 11,825 |  | 15,479 |
| Total current assets |  | 389,851 |  | 379,607 |
| Property, plant and equipment, net |  | 254,643 |  | 269,019 |
| Goodwill |  | 269,881 |  | 285,927 |
| Investments in partnerships |  | 7,753 |  | 8,211 |
| Other assets |  | 14,148 |  | 14,937 |
|  | \$ | 936,276 | \$ | 957,701 |
| Liabilities and Shareholders' Equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 65,001 | \$ | 70,775 |
| Accrued expenses |  | 51,305 |  | 51,885 |
| Current maturities of long-term debt |  | 8,860 |  | 8,859 |
| Current maturities of related party debt |  | 5,833 |  | 5,833 |
| Total current liabilities |  | 130,999 |  | 137,352 |
| Long-term debt |  | 257,915 |  | 289,514 |
| Long-term related party debt |  | - |  | 5,833 |
| Deferred income taxes |  | 64,412 |  | 66,485 |
| Other non-current liabilities |  | 5,065 |  | 4,774 |
| Shareholders' equity: |  |  |  |  |
| 10,000,000 shares; none outstanding |  |  |  |  |
| Common stock, \$. 01 par value; authorized $50,000,000$ shares; issued 29,707,186 and 29,665,780 shares in 2005 and 2004, respectively |  | 297 |  | 297 |
| Additional paid-in capital |  | 216,488 |  | 209,765 |
| Retained earnings |  | 265,834 |  | 242,585 |
| Unearned compensation |  | $(6,313)$ |  | (572) |
| Accumulated other comprehensive loss |  | 1,579 |  | 1,668 |
|  |  | 477,885 |  | 453,743 |
| Less: cost of 40,500 common shares held in treasury in 2005 and 2004 |  | - |  | - |
| Total shareholders' equity |  | 477, 885 |  | 453,743 |
|  | \$ | 936,276 | \$ | 957,701 |

See accompanying notes to condensed consolidated financial statements

GIBRALTAR INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (unaudited)
(in thousands, except per share date)

|  | Three Months Ended June 30, |  |  |  | Six Months EndedJune 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |
| \$ | 288,388 | \$ | 249,092 | \$ | 561,969 | \$ | 453,699 |
|  | 231,922 |  | 192,302 |  | 455,371 |  | 355,496 |
|  | 56,466 |  | 56,790 |  | 106,598 |  | 98,203 |
|  | 27,188 |  | 29,719 |  | 56,424 |  | 53,318 |
|  | 29,278 |  | 27,071 |  | 50,174 |  | 44,885 |


| Other (income) expense: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Equity in partnerships' loss (income), and other income | 93 | $(1,186)$ | (351) | $(1,726)$ |
| Interest expense | 3,816 | 2,977 | 7,744 | 6,027 |
| Total other expense | 3,909 | 1,791 | 7,393 | 4,301 |
| Income before taxes | 25,369 | 25,280 | 42,781 | 40,584 |
| Provision for income taxes | 9,454 | 9,986 | 16,244 | 16,031 |
| Net income from continuing operations | 15,915 | 15,294 | 26,537 | 24,553 |



See accompanying notes to condensed consolidated financial statements

## GIBRALTAR INDUSTRIES, INC. <br> CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (unaudited) <br> (in thousands)

## Cash flows from operating activities

Net income
Net (loss) income from discontinued operations
Net income from continuing operations
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization
13,286
Provision for deferred income taxes
Equity in partnerships' income
(786)
(294)

Distributions from partnerships
748
Unearned compensation, net of restricted stock forfeitures
327
Other noncash adjustments


Cash flows from investing activities
Acquisitions, net of cash acquired
$(48,600)$
Purchases of property, plant and equipment
Net proceeds from sale of property and equipment
Net proceeds from sale of business

| - | $(48,600)$ |
| ---: | ---: |
| $(10,385)$ | $(9,783)$ |
| 249 | 230 |
| 42,594 | - |

Net cash provided by (used in) investing activities for continuing operations

|  |  |  |
| ---: | ---: | ---: |
| 32,458 |  | $(58,153)$ |
| 397 |  | $(477)$ |
|  |  | $(58,630)$ |

## discontinued operations

Net cash provided by (used in) investing activities


## GIBRALTAR INDUSTRIES, INC. <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

## 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated financial statements as of June 30, 2005 and 2004 have been prepared by Gibraltar Industries, Inc. (the Company) without audit. In the opinion of management, all adjustments (consisting of normal recurring adjustments and accruals) necessary to present fairly the financial position, results of operations and cash flows at June 30, 2005 and 2004 have been included.

Certain information and footnote disclosures including significant accounting policies normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. It is suggested that these condensed consolidated financial statements be read in conjunction with the consolidated financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 2004, as filed on Form 10-K.

Certain 2004 amounts have been reclassified to conform with 2005 presentation as discussed in Note 7.
The results of operations for the three and six month periods ended June 30, 2005 are not necessarily indicative of the results to be expected for the full year.

## 2. STOCK BASED COMPENSATION

On May 19, 2005 the shareholders of the Company authorized the Gibraltar Industries, Inc. 2005 Equity Incentive Plan (the "Plan"). Under the terms of the Plan, the Board of Directors of the Company may grant incentive stock options, non-qualified stock options, restricted shares, restricted share units, performance shares, performance share units, or rights or combinations thereof to officers, directors and employees. The aggregate number of shares that may be distributed under the plan is limited to $2,250,000$ shares of common stock. Of that number, no more than $1,350,000$ shares can be awarded in form of restricted shares and restricted units, and no more than 900,000 shares can be awarded in the form of incentive stock options and rights. Option grants under the Plan must be made prior to February 19, 2015, and are exercisable at the discretion of the Board of Directors in no event more than 10 years from the date of grant.

Upon approval of the Plan, 283,036 restricted units, 20,000 restricted shares, and 2,016 non qualified options were issued to officers, directors and employees. At June 30, 2005, 1,944,928 shares were available to grant under the Plan. Of these shares, 1,046,964 shares were available to grant as restricted shares and restricted units and 900,000 shares were available to grant as incentive stock options and rights.

The Company accounts for the Plan under the recognition and measurement principles of Accounting Principles Board Opinion No. 25("APB No. 25"), "Accounting for Stock Issued to Employees", and related interpretations. Under APB No. 25, compensation expense is based on the difference, if any, on the date of the grant between the fair value of the common stock and the exercise price of the award. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation", to stock-based employee compensation (in thousands, except per share data):

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2005}$ |  | $\underline{2004}$ |  | $\underline{2005}$ |  |  | $\underline{2004}$ |
| Net income from continuing operations, as reported | \$ | 15,915 | \$ | 15,294 | \$ | 26,537 | \$ | 24,553 |
| Add: Compensation expense recognized in net income, net of related tax effects |  | 176 |  | 39 |  | 214 |  | 77 |
| Deduct: Stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects |  |  |  |  |  |  |  |  |
|  |  | (176) |  | (145) |  | (214) |  | (268) |
| Pro forma net income | \$ | 15,915 | \$ | 15,188 | \$ | 26,537 | \$ | 24,363 |
| Net income from continuing operations per share: | \$ | 54 | \$ | 52 | \$ | 90 | \$ | 84 |
| Basic-as reported |  |  |  |  |  |  |  |  |
| Basic-pro forma | \$ | . 54 | \$ | . 52 | \$ | . 90 | \$ | . 83 |
| Diluted-as reported | \$ | . 53 | \$ | . 51 | \$ | . 89 | \$ | . 83 |

The fair value of option grants is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions:

|  | $\underline{2005}$ |
| :--- | :---: |
| Expected dividend yield | $1.0 \%$ |
| Expected stock price volatility | 42.05 |
| Risk-free interest rate | $3.84 \%$ |
| Expected life of option | 5 years |

## 3. SHAREHOLDERS' EQUITY AND COMPREHENSIVE INCOME

The changes in shareholders' equity and comprehensive income consist of (in thousands):

|  | Accumulated |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other |  |  |  |  |  |  |  |  |
| Comprehensive | Common Stock | Additional | Paid-In | Retained | Unearned | Comprehensive | Treasury Stock | Total |
| Income | $\underline{\text { Shares }}$ | $\underline{\text { Amount }}$ | Capital | Earnings | Compensation | Income | Shares | Amount | Equity

Balance at
January 1, $2005 \quad 29,625 \quad \$ \quad 297 \quad \$ 209,765 \quad \$ 242,585 \quad \$ \quad 1572) \quad \$ \quad 1,668 \quad 41 \quad \$ \quad-\quad \$ \quad 453,743$

Comprehensive
income:


Other
comprehensive income (loss):
Foreign
currency
translation
adjustment,

> net of tax of \$93 Unrealized gain on interest rate swaps, net

| of tax of \$91 |  | 142 | - |  | - |  | - |  | - |  | - |  | - | - |  | - |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other comprehensive income |  | (89) | - |  | - |  | - |  | - |  | - |  | (89) | - |  | - |  | (89) |
| Total comprehensive income | \$ | 26,128 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Issuance of restricted stock and restricted |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| stock units |  |  | - |  | - |  | 6,044 |  | - |  | (6044) |  | - | - |  | - |  | - |
| Stock options exercised |  |  | 41 |  | - |  | 521 |  | - |  | - |  | - | - |  | - |  | 521 |
| Tax benefit from exercise of stock |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| options |  |  | - |  | - |  | 158 |  | - |  | - |  | - | - |  | - |  | 158 |
| Cash dividends |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - \$. 10 per share |  |  | - |  | - |  | - |  | $(2,968)$ |  | - |  | - | - |  | - |  | $(2,968)$ |
| Earned portion of restricted |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| stock |  |  | - |  | - |  | - |  | - |  | 303 |  | - | - |  | - |  | 303 |
| Balance at June |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 30, 2005 |  |  | 29,666 | \$ | 297 |  | 216,488 |  | 265,834 | \$ | $(6,313)$ | \$ | 1,579 | 41 | \$ | - | \$ | 477,885 |

The cumulative balance of each component of accumulated other comprehensive loss, net of tax, is as follows (in thousands):

|  | Foreign currency translation adjustment |  | Minimum pension liability adjustment | Unrealized gain/(loss) on interest rate swaps |  | Accumulated other comprehensive loss |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 1, 2005 | \$ | 1,935 | \$ | (125) | \$ | (142) | \$ | 1,668 |
| Current period change |  | (231) |  | - |  | 142 |  | (89) |
| Balance at June 30, 2005 | \$ | 1,704 | \$ | (125) | \$ | - | \$ | 1,579 |

Total comprehensive income for the three and six months ended June 30 , 2005, was $\$ 14,880,000$ and $\$ 26,128,000$, respectively and for the three and six months ended June 30,2004 was $\$ 15,725,000$ and $\$ 25,197,000$, respectively.

## 4. INVENTORIES

Inventories consist of the following (in thousands):

| June 30, 2005 |  |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| \$ | 106,933 | \$ | 121,614 |
|  | 32,751 |  | 27,279 |
|  | 59,377 |  | 58,322 |

## 5. NET INCOME PER SHARE

Basic income per share is based on the weighted average number of common shares outstanding. Diluted income per share is based on the weighted average number of common shares outstanding, as well as dilutive potential common shares which, in the Company's case, comprise shares issuable under the stock option and restricted stock plans. The treasury stock method is used to calculate dilutive shares, which reduces the gross number of dilutive shares by the number of shares purchasable from the proceeds of the options assumed to be exercised.

The following table sets forth the computation of basic and diluted earnings per share as of:

|  | Three Months Ended June 30, |  | Six Months Ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2005}$ | $\underline{2004}$ | $\underline{2005}$ | $\underline{2004}$ |
| Numerator: <br> Income available to common stockholders from continuing operations | \$15,915,000 | \$ 15,294,000 | \$26,537,000 | \$ 24,553,000 |
| Weighted average shares outstanding | 29,605,510 | 29,308,247 | 29,588,337 | 29,227,457 |
| Denominator for diluted income per share: |  |  |  |  |
| Weighted average shares outstanding | 29,605,510 | 29,308,247 | 29,588,337 | 29,227,457 |
| Common stock options and restricted stock | 156,464 | 245,843 | 180,299 | 234,727 |
| Weighted average shares and conversions | 29,761,974 | 29,554,090 | 29,768,636 | 29,462,184 |

At June 30, 2005, options to purchase 357,290 shares of the Company's common stock were outstanding and were exercisable at prices ranging from $\$ 7.33$ to $\$ 21.75$ per share. At June 30, 2005, 355,244 options were exercisable at an exercise price below the $\$ 21.94$ per share market price of the Company's common stock. At June 30, 2004 options to purchase 514,884 shares of the Company's common stock were outstanding and exercisable at prices ranging from $\$ 6.67$ to $\$ 14.50$ per share. At June 30, 2004, 446,652 options were vested and were exercisable at an exercise price below the $\$ 21.88$ per share market price of the Company's common stock.

## 6. ACQUISITIONS

On April 1, 2003, the Company acquired all of the outstanding stock of Construction Metals, Inc. (Construction Metals). As part of the purchase agreement between the Company and the former owners of Construction Metals, the Company may be required to pay additional consideration if certain net sales levels as defined in the purchase agreement are achieved during the period from acquisition up to March 31, 2006. During the second quarter of 2005 and 2004 payments of $\$ 1,332,000$ and $\$ 345,000$, respectively, were made pursuant to the additional consideration.

On June 1, 2004, the Company acquired the net assets of SCM Metal Products, Inc. (SCM). SCM is headquartered in Research Triangle Park, North Carolina and manufactures, markets and distributes non-ferrous metal powder products to customers in a number of different industries, including the automotive, aerospace, electronics and consumer products industries. The results of operations of SCM (included in the Company's Processed Metal Products segment) have been included in the Company's consolidated financial statements since the date of acquisition.

The aggregate purchase consideration for the acquisition of SCM was approximately $\$ 42,882,000$ in cash and acquisition costs. The purchase price was allocated to the assets acquired and liabilities assumed based upon respective fair market values. The fair market values of the properly, plant, and equipment and identifiable intangible assets were determined with the assistance of an independent valuation. The identifiable intangible assets consisted of trademarks/trade names with an aggregate value of \$440,000 (indeterminable useful life), unpatented technology with a value of $\$ 900,000$ (10-year weighted average useful life) and customer relationships with a value of $\$ 5,560,000$ (15-year weighted average useful life). The excess consideration over such fair value was recorded as goodwill and aggregated approximately $\$ 4,238,000$, which is fully deductible for tax purposes. The allocation of purchase consideration to the assets acquired and liabilities assumed is as follows (in thousands):

| Working capital | $\$$ | 15,863 |
| :--- | ---: | ---: |
| Property, plant and equipment |  | 15,881 |
| Intangible assets |  | 6,900 |
| Goodwill | $\$ 4,238$ |  |
|  |  | 42,882 |
|  |  |  |

The following unaudited pro forma financial information (in thousands, except for per share data) presents the combined results of operations as if the SCM acquisition had occurred on January 1, 2004. The pro forma information includes certain adjustments, including depreciation expense, interest expense and certain other adjustments, together with related income tax effects. The pro forma amounts may not be indicative of the results that actually would have been achieved had the acquisitions occurred as of January 1, 2004 and are not necessarily indicative of future results of the combined companies:

Net sales
Net income from continuing operation
\$ $\qquad$
\$ 15,933

Six Months Ended
June 30, 2005
(unaudited)

Three Months Ended
June 30, 2004
(unaudited)
\$
479,029
\$ $\qquad$

## 7. DISCONTINUED OPERATIONS

As part of its continuing evaluation of its business, the Company determined that Milcor was not positioned to obtain a leadership position in its marketplace. We were approached by a market leader from Milcor's marketplace and on January 27, 2005, the Company sold the net assets of its Milcor subsidiary, which included
Portals Plus, for approximately $\$ 42,594,000$. During the second quarter we reached an agreement with the purchaser regarding the final working capital adjustment, which resulted in a loss of $\$ 728,000$ on the sale. The carrying amounts of the assets and liabilities sold were as follows (in thousands):

| Current Assets | $\$$ | 14,176 |
| :--- | ---: | ---: |
| Property, Plant and Equipment |  | 11,861 |
| Intangible Assets | 1,774 |  |
| Goodwill |  | 17,303 |
| Current Liabilities |  | $(1,792)$ |
| Net Assets |  | 43,322 |

The results of operations for Milcor for the current and prior period have been classified as discontinued operations in the condensed consolidated statements of income. Components of the net income from discontinued operations of Milcor are as follows:


We have identified a contingent liability with regards to Milcor that is currently not estimable. The contingent liability relates to a potential payment to the Internal Revenue Service for a potential tax liability on the basis step-up of the assets acquired with the acquisition of Portals Plus. We have engaged an independent valuation specialist to assist with its determination whether a step-up in basis of these assets occurred, and if so, what the step-up in basis was, and expect this valuation to be completed during 2005, at which time, if required, the Company will recognize additional expense related to the disposal of these assets. We also retained a liability related to a multi-employer pension plan to fund the terminated pensions of the union employees of Milcor. We have accrued $\$ 59,000$ for the termination based on the information that is available. The administrator of the plan has engaged the plan's actuary to measure our withdrawal liability as of January 27, 2005, which could cause us to recognize additional expense. The plan's administrator expects to have the actuarial calculations completed during the next year.

## 8. GOODWILL AND RELATED INTANGIBLE ASSETS

## Goodwill

The changes in the carrying amount of goodwill by reportable segment for the six months ended June 30, 2005 is as follows (in thousands):

|  | Processed <br> Metal <br> Products <br> Segment | Building <br> Products <br> Segment | Thermal Processing Segment |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| B Balance as of January 1, 2005 | \$ 23,617 | 216,206 | \$ 46,104 |  | \$285,927 |
| G Goodwill acquired | - | 1,332 | - |  | 1,332 |
| G Goodwill disposed (Note 7) | - | $(17,303)$ | - |  | $(17,303)$ |
| Foreign currency translation | ${ }^{-}$ | (75) | ${ }^{-}$ |  | (75) |
| $\begin{aligned} & \text { Balance as of June 30, } \\ & \text { 3005 } \end{aligned}$ | \$ 23,617 | \$ 200,160 | \$ 46,104 | \$ | 269,881 |

Goodwill subject to the provisions of Statement of Financial Accounting Standards No. 142, Goodwill and Intangible Assets (SFAS 142), has been tested for impairment (annual reassessment date is October 31). There are no indicators of impairment and the results of the latest annual reassessment determined that no goodwill impairments existed.

## Intangible Assets

At June 30, 2005, intangible assets related to the Company's acquisitions are included as part of the total other assets on the Company's condensed consolidated balance sheet and are included in the total assets of the Company's Building Products segment. Intangible assets at June 30, 2005 are as follows (in thousands):

Unpatented Technology
Customer Relationships
Non-Competition Agreements
Balance as of June 30, 2005
$\qquad$

| 114 |
| ---: |
| 421 |
| 713 |
| 1,325 |

Intangible asset amortization expense for the three and six month periods ended June 30, 2005 and 2004 aggregated approximately $\$ 218,000$ and $\$ 438,000$, and $\$ 101,000$ and $\$ 212,000$, respectively.

Amortization expense related to intangible assets for the remainder of fiscal 2005 and the next five years thereafter is as follows (in thousands)

| Year Ended December 31, |  |  |
| :---: | :---: | :---: |
| 2005 | $\$$ | 438 |
| 2006 | $\$$ | 825 |
| 2007 | $\$$ | 825 |
| 2008 | $\$$ | 701 |
| 2009 | $\$$ | 621 |
| 2010 | $\$$ | 612 |

## 9. SEGMENT INFORMATION

The Company is organized into three reportable segments on the basis of the production process and products and services provided by each segment, identified as follows:
(i) Processed Metal Products, which primarily includes the intermediate processing of wide, open tolerance flat-rolled sheet steel and other metals through the application of several different processes to produce high-quality, value-added coiled steel and other metal products to be further processed by customers.
(ii) Building Products, which primarily includes the processing of sheet steel, aluminum and other materials to produce a wide variety of building and construction products.
(iii) Thermal Processing, which includes a wide range of metallurgical heat treating processing processes in which customer-owned metal parts are exposed to precise temperatures, atmospheres and quenchants to improve their mechanical properties, durability and wear resistance.

The following table illustrates certain measurements used by management to assess the performance of the segments described above (in thousands):


| (unaudited) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Total identifiable assets <br> Processed metal |  |  |  |  |
| products |  |  |  |  |
| Building products | 470,796 444,677 |  |  |  |
| Thermal processing | 148,976 149,454 |  |  |  |
| ${ }_{\text {Corporate }} \begin{aligned} & \text { Sub-tatal }\end{aligned}$ | 874,772 |  |  | 861,428 |
|  | 61,504 |  |  | 96,273 |
|  | \$ | 936,276 | \$ | 957,701 |

* includes assets associated with the discontinued operations


## 10. NEW REVOLVING CREDIT FACILITY

On April 1, 2005, the Company entered into a Credit Agreement with a consortium of banks that established a revolving line of credit, and provides for the issuance of letters of credit and swing line loans through April 2010. There is an aggregate of $\$ 250,000,000$ available under the new Credit Agreement, with a $\$ 50,000,000$ expansion feature at the Company's option, subject to approval by the participating financial institutions. The credit facility is secured by substantially all of the Company's accounts receivable, inventory, equipment and fixtures and other personal property. In conjunction with the new Credit Agreement, the Company terminated its existing credit facility. At June 30, 2005, the Company had $\$ 125,500,000$ in availability under the revolving credit facility. Borrowings under this credit agreement carry interest at LIBOR plus a fixed rate of between 57.5 basis points and 137.5 basis points, based on a long-term liquidity ratio. At June 30, 2005 the weighted average interest rate was $4.01 \%$.

## 11. RELATED PARTY TRANSACTIONS

In connection with the acquisition of Construction Metals, the Company entered into two unsecured subordinated notes payable each in the amount of $\$ 8,750,000$ (aggregate total of $\$ 17,500,000$ ). These notes are payable to the two former owners of Construction Metals and are considered related party in nature due to the former owners' current employment relationship with the Company. These notes are payable in three equal annual principal installments of $\$ 2,917,000$ per note, on April 1, with the final principal payment due on April 1, 2006. These notes require quarterly interest payments at an interest rate of $5.0 \%$ per annum. At June 30,2005 and 2004, the current portion of these notes aggregated approximately $\$ 5,833,000$. Accrued interest and interest expense related to these notes payable was approximately $\$ 73,000$ and $\$ 145,000$ as of June 30, 2005 and 2004 and $\$ 217,000$ and $\$ 359,000$ for the six months ended June 30, 2005 and 2004, respectively.

The Company has certain operating lease agreements related to operating locations and facilities with the former owners of Construction Metals or companies controlled by these parties. These operating leases are considered to be related party in nature. Rental expense associated with these related party operating leases aggregated approximately $\$ 741,000$ and $\$ 552,000$ for the six months ended June 30, 2005 and 2004, respectively.

## 12. NET PERIODIC BENEFIT COST

The following tables present the components of net periodic pension and other postretirement benefit costs charged to expense (in thousands):

|  | Pension Benefit |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
|  | $\underline{2005}$ |  | $\underline{2004}$ |  | $\underline{2005}$ |  | $\underline{2004}$ |  |
| Service cost | \$ | 44 | \$ | 43 | \$ | 88 | \$ | 86 |
| Interest cost |  | 31 |  | 26 |  | 62 |  | 53 |
| Net periodic benefit costs | \$ | 75 | \$ | 69 | \$ | 150 | \$ | 139 |


|  | Other Post Retirement Benefits |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended $\frac{\text { June 30, }}{\underline{2005}}$ |  |  | $\begin{array}{rr}\text { d } & \text { S } \\ \\ & \underline{2004}\end{array}$ | Six Months Ended June 30, |  |  |  |
|  |  |  |  |  |  |  |  |
| Service cost | \$ | 23 | \$ |  | 28 | \$ | 46 | \$ | 57 |
| Interest cost |  | 53 |  | 50 |  | 106 |  | 101 |
| Amortization of unrecognized prior service cost |  | (5) |  | (3) |  | (10) |  | (7) |
| Loss amortization |  | 27 |  | 24 |  | 54 |  | 49 |
| Net periodic benefit costs | \$ | 98 | \$ | 99 | \$ | 196 | \$ | 200 |

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the Company's condensed consolidated financial statements and notes thereto included in Item 1 of this Form 10-Q.

## Executive Summary

The condensed consolidated financial statements present the financial condition of the Company as of June 30, 2005 and December 31, 2005, and the condensed consolidated results of operations for the three and six months ended June 30, 2005 and 2004 and cash flows of the Company for six months ended June 30, 2005 and 2004.

The Company is organized into three reportable segments - Processed Metal Products, Building Products and Thermal Processing. The Company also held equity positions in two joint ventures as of June 30, 2005.

The Processed Metal Products segment produces a wide variety of cold-rolled strip steel products, coated sheet steel products, powdered metal products and strapping products. This segment primarily serves the automotive industry's leaders, such as General Motors, Ford, Chrysler and Honda. This segment also serves the automotive supply and commercial and residential metal building industry, as well as the power and hand tool and hardware industries.

The Building Products segment processes primarily sheet steel, aluminum and other materials to produce a wide variety of building and construction products. This segment's products are sold to major retail home centers, such as The Home Depot, Lowe's, Menards and Wal-Mart.

The Thermal Processing segment primarily provides a wide array of processes which refine the metallurgical properties of customer-owned metal products for a variety of consumer and industrial applications where critical performance characteristics are required. Some of these products are used by other operations of the Company. This segment services such customers as General Motors, Ford, Eaton Corporation, Dana Corporation and International Truck.

The following table sets forth the Company's net sales by reportable segment for the three and six months ending June 30 , (in thousands):

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, 2005 |  |  | $\underline{2004}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales $\underline{\underline{2005}}$ |  |  |  |  |  |  |  |  |
| Processed metal products | \$ | 118,188 | \$ | 94,320 | \$ | 245,800 | \$ | 171,486 |
| Building products |  | 142,654 |  | 128,341 |  | 261,826 |  | 230,276 |
| Thermal Processing |  | 27,546 |  | 26,431 |  | 54,343 |  | 51,937 |
| Total consolidated net sales | \$ | 288,388 | \$ | 249,092 | \$ | 561,969 | \$ | 453,699 |

## Results of Operations

## Consolidated

Net sales increased by approximately $\$ 39.3$ million, or $15.8 \%$ to $\$ 288.4$ million for the quarter ended June 30,2005 , from net sales of $\$ 249.1$ million for the quarter ended June 30, 2004. Net sales increased by approximately $\$ 108.3$ million, or $23.9 \%$ to $\$ 562.0$ million for the six months ended June 30, 2005, from net sales of $\$ 453.7$ million for the six months ended June 30, 2004. The increase in net sales for the quarter was partly due to the addition of net sales of SCM (acquired June 1, 2004) which contributed approximately $\$ 11.3$ million in additional net sales. The remaining increase results primarily from increased product shipping volumes combined with higher selling prices. The increase in the net sales for the six months ended June 30, 2004 was due primarily to both volume and selling price increases. The remaining increase in net sales for the six months ended June 30, 2004 was the result of the addition of net sales of SCM which contributed $\$ 28.8$ million in additional net sales. Due to the increase in demand for steel during the during 2004, especially in China, steel producers experienced a shortage of steel scrap and coke, two key materials used in the manufacture of steel. The shortage of these raw materials resulted in significant increases in both steel demand and steel pricing throughout 2004. The increase in steel pricing, which has been partially passed on to our customers in the form of higher selling prices, along with an increase in the Company's market penetration, had a significant impact on increased sales volumes on both the three and six month periods.

Gross profit as a percentage of net sales decreased to $19.6 \%$ for the quarter ended June 30,2005 , from $22.8 \%$ for the quarter ended June 30, 2004. Gross profit margins decreased to $19.0 \%$ for the six months ended June 30 , 2005, from $21.6 \%$ for the same period in 2004. These declines were the result of material and energy cost increases that have not been fully recovered in increased selling prices. The decline in gross margins for both the three and six month periods ended June 30, 2005 were partially offset by reductions in labor cost and transportation expenses as a percentage of net sales, as compared to the same periods in the prior year.

Selling, general and administrative expenses decreased to $\$ 27.2$ million during the second quarter of 2005 from $\$ 29.7$ million in the same quarter of 2004, a decrease of approximately $\$ 2.5$ million, or $8.4 \%$. Selling, general and administrative expenses for the six months ended June 30 , 2005 increased to $\$ 56.4$ million from $\$ 53.3$ million for the same period in 2004 , an increase of $\$ 3.1$ million or approximately $5.8 \%$. The primary reasons for the decrease in the three month period is decreased expenses related to incentive based compensation of approximately $\$ 1.9$ million and a significant decline in costs to comply with the requirements of the Sarbanes-Oxley Act of approximately $\$ 1.2$ million as the project consumed significant external resources during the second quarter of 2004 . The increase for the six month period is the result of increased salaries, increased professional services expense experienced in the first quarter of 2005, and the addition of $\$ 1.8$ million of costs from SCM (acquired June 2004). As a result, selling, general and administrative expenses as a percentage of net sales decreased to $9.4 \%$ from $11.9 \%$ and to $10.0 \%$ from $11.8 \%$ for the three and six month periods, respectively.

As a result of the above, income from continuing operations as a percentage of net sales for the quarter ended June 30, 2005 decreased to $10.2 \%$ from $10.9 \%$ for the same period in 2004. Income from continuing operations for the six months ended June 30, 2005 decreased to $8.9 \%$ from $9.9 \%$ for the comparable period last year.

Equity in partnerships' income decreased by approximately $\$ 1.3$ million and $\$ 1.4$ million for the quarter ended and six months ended June 30 , 2005, respectively, from the comparable prior periods. These decreases are primarily due to the Company's share of the losses incurred during the second quarter from the Company's equity interest in Gibraltar DFC, a joint venture. The losses were incurred as the joint venture lost significant volume to a competitor that has cut selling prices below market levels.

Interest expense increased by approximately $\$ 800,000$ for the quarter ended June 30, 2005 to $\$ 3.8$ million from $\$ 3.0$ million for the quarter ended June 30, 2004. Interest expense increased by approximately $\$ 1.7$ million for the six months ended June 30,2005 to $\$ 7.7$ million from $\$ 6.0$ million for the six months ended June 30, 2004. This increase was due to the higher average borrowings in 2005 caused by the acquisition of SCM in June 2004 and increased working capital requirements as commodity cost increases drove higher levels of inventory and higher sales increased accounts receivable.

As a result of the above, income from continuing operations before taxes increased by $\$ 0.1$ million to $\$ 25.4$ million for the quarter ended June 30 , 2005 and $\$ 2.2$ million to $\$ 42.8$ million for the six months ended June 30, 2005, compared to the same periods in 2004.

Income taxes for the quarter and six months ended June 30, 2005 approximated $\$ 9.9$ million and $\$ 16.7$ million, respectively and were based on a $39.0 \%$ effective tax rate compared to $39.5 \%$ in 2004. The Company is continuing to evaluate the impact of the qualified production activities deduction under the American Jobs Creation Act of 2004. When fully phased in, a deduction of $9 \%$ of the lesser of qualified production activities income or taxable income after net operating loss deductions will be allowed. The deduction is also limited to $50 \%$ of Form W-2 wages. Based upon preliminary analyses completed by the Company, the impact for 2005 is not expected to be significant.

The following provides further information by segment:

## Processed Metal Products

Net sales increased by approximately $\$ 23.9$ million, or $25.3 \%$, to $\$ 118.2$ million for the quarter ended June 30 , 2005, from net sales of $\$ 94.3$ million for the quarter ended June 30 , 2004. Net sales increased by approximately $\$ 74.3$ million, or $43.3 \%$, to $\$ 245.8$ million for the six months ended June 30, 2005 from net sales of $\$ 171.5$ million for the same period in 2004. These increases in net sales were primarily a function of increases in selling price due to the rise in overall steel prices that occurred throughout 2004, as well the acquisition of SCM in June 2004.

Income from operations as a percentage of net sales decreased to $7.1 \%$ of net sales for the quarter ended June 30, 2005 from $11.7 \%$ in the second quarter a year ago. For the six months ended June 30, 2005, income from operations as a percentage of net sales decreased to $9.1 \%$ from $11.1 \%$ for the comparable 2004 period. These decreases in operating margin were due primarily to increased material costs that have not been fully recovered in increased selling prices partially offset by improved labor utilization, and the acquisition of SCM, which has slightly higher margins.

## Building Products

Net sales in the quarter ended June 30,2005 increased to $\$ 142.7$ million, or $11.2 \%$, from net sales of $\$ 128.3$ million in the second quarter of 2004. Net sales increased to $\$ 261.8$ million for the six months ended June 30 , 2005 from net sales of $\$ 230.3$ million for the same period in 2004, an increase of $\$ 31.6$ million or $13.7 \%$. The increase in net sales during both periods was due to increased volumes and selling prices. The increase in sales volume was due primarily to improved market and sales penetration, which resulted from new and innovative product offerings, as well as improved supply solutions for customers. The increase in selling prices for the current quarter and six months were the result of the Company's ability to pass on a portion of raw material cost increases to their customers over the past twelve months.

Income from operations as a percentage of net sales increased to $15.6 \%$ for the quarter ended June 30, 2005 from 15.4\% a year ago. For the six months ended June 30, 2005, income from operations as a percentage of net sales decreased to $12.5 \%$ from $13.1 \%$ for the same period in 2004. The increase in operating margins in the quarter were due to volume and selling price increases and decreased incentive compensation and transportation costs, partially offset by increased raw material costs. The decrease in operating margin for the six months was the result of higher material costs which were partially offset by reduced labor costs and transportation expenses

## Thermal Processing

In the second quarter of 2005 , net sales increased by approximately $\$ 1.1$ million to $\$ 27.5$ million from net sales of $\$ 26.4$ million for the quarter ended June 30, 2004, an increase of $4.2 \%$. Net sales in the six months ended June 30 , 2005 increased by approximately $\$ 2.4$ million, or $4.6 \%$, to $\$ 54.3$ million from net sales of $\$ 51.9$ million in the same period in 2004. The increase in net sales for the quarterly and six month periods ended June 30, 2005 were due primarily to the improvements in the overall general economy.

Income from operations as a percentage of net sales decreased to $15.2 \%$ for the quarter ended June 30, 2005 from $16.2 \%$ in the second quarter of 2004. For the six months ended June 30, 2005, income from operations as a percentage of net sales decreased to $14.0 \%$ compared to $15.8 \%$ for the same period in 2004. These decreases in operating margin percentage were due primarily to increased energy expenses, partially offset by a slight reduction in labor costs.

## Outlook

In comparison to the quarter ended September 30, 2004, we expect a challenging third quarter in 2005. While the Company believes it is positioned to benefit from many of its internal growth initiatives and cost reduction programs, as well as the many operational improvements recently put in place, the decline in the market pricing for steel, and the related demand for lower selling prices from our customers, particularly in our Processed Metals segment, is expected to cause a further reduction in gross margins, particularly in our Processed Metals segment, during the third quarter as we work through higher priced on hand inventories. Demand for the Company's products remains strong in light of the general overall economic trends and the relatively strong outlook in the housing and automotive markets.

In 2005, the Company will realize a full year's worth of sales and earnings from the 2004 acquisition of SCM.

## Liquidity and Capital Resources

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.

The Company's shareholders' equity increased by approximately $\$ 24.1$ million or $5.3 \%$, to $\$ 477.9$ million, at June 30 , 2005. This increase in shareholder's equity was primarily due to net income of $\$ 26.2$ million, the receipt of $\$ 500,000$ from the exercise of stock options, partially offset by the declaration of approximately $\$ 3.0$ million in shareholder dividends.

During the first six months of 2005, the Company's working capital increased by approximately $\$ 18.8$ million, or $7.8 \%$, to approximately $\$ 261.1$ million. This increase in working capital was primarily the result of an increase in accounts receivable of $\$ 25.9$ million and increases in accounts payable and accrued expenses which aggregated $\$ 6.4$ million. These increases in working capital were offset by reductions in inventory levels, cash and cash equivalents, and other current assets of $\$ 8.2$ million, $\$ 3.9$ million, and $\$ 1.4$ million, respectively.

Net cash provided by continuing operating activities for the six months ended June 30, 2005 was approximately $\$ 3.2$ million was primarily the result of net income from continuing operations of $\$ 26.5$ million combined with depreciation and amortization of $\$ 13.3$ million, increases in accounts receivable of $\$ 32.9$ million and decreases in accounts payable and accrued expenses of $\$ 3.9$ million, offset by an decrease in inventories of $\$ 1.9$ million.

The cash on hand at the beginning of the period, along with the cash generated from operations and the cash from the disposition of Milcor of $\$ 42.6$ million, was used to fund capital expenditures of $\$ 10.4$ million and dividend payments of $\$ 3.0$ million, along with the repayment of $\$ 37.4$ million of debt.

On April 1, 2005, the Company entered into a Credit Agreement with a consortium of banks that established a revolving line of credit, and provides for the issuance of letters of credit and swing line loans through April 2010. There is an aggregate of $\$ 250,000,000$ available under the new Credit Agreement, with a $\$ 50,000,000$ expansion feature at the Company's option, subject to approval by the participating financial institutions. The credit facility is secured by substantially all of the Company's accounts receivable, inventory, equipment and fixtures and other personal property. In conjunction with the new Credit Agreement, the Company terminated its existing credit facility. At June 30, 2005,
the Company had $\$ 125,500,000$ in availability under the revolving credit facility. Borrowings under this credit agreement carry interest at LIBOR plus a fixed rate. At June 30, 2005 the weighted average interest rate was 4.01\%.

The Company's revolving credit facility contains various debt covenants. At June 30, 2005 the Company was in full compliance with all covenants.

In 2002, the Company entered into a $\$ 50.0$ million private placement of debt with The Prudential Insurance Company of America, which consists of a $\$ 25.0$ million senior secured note bearing interest at $7.35 \%$ annually, due on July 3, 2007 and a $\$ 25.0$ million senior subordinated note, bearing interest at $8.98 \%$ annually, due on January 3, 2008. At June 30, 2005, the total principal balance of the private placement debt aggregated $\$ 50.0$ million, none of which is due within the current fiscal year.

In 2004, the Company entered into a $\$ 75.0$ million private placement of debt with The Prudential Insurance Company of America. This senior secured note bears interest at $5.75 \%$ annually and has a seven year term. The Company had $\$ 55.0$ million outstanding at December 31, 2004, drew down an additional $\$ 10.0$ million during the first quarter of 2005 , and is scheduled to draw the remainder during the third quarter of 2005. At June 30, 2005 the total principal balance of this private placement debt aggregated $\$ 65.0$ million, none of which is due within the current fiscal year.

For the third quarter and remainder of 2005, the Company continues to focus on maximizing positive cash flow and working capital management. The Company is currently examining ways to optimize its existing capital structure, particularly the debt component, in light of the Company's long-term growth and acquisition initiatives. The Company is looking to put in place a capital structure which provides the Company with the capability to engage in larger and potentially more complex acquisitions, while still providing the flexibility to run the day-to-day operations of the business. As of June 30, 2005, the Company believes that availability of funds under its existing credit facility together with the cash generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its principal capital requirements, including operating activities, capital expenditures, and dividends.

The Company regularly considers various strategic business opportunities including acquisitions. The Company evaluates such potential acquisitions on the basis of their ability to enhance the Company's existing products, operations, or capabilities, as well as provide access to new products, markets and customers. Although no assurances can be given that any acquisition will be consummated, the Company may finance such acquisitions through a number of sources including internally available cash resources, new debt financing, the issuance of equity securities or any combination of the above.

## Critical Accounting Policies

The preparation of the financial statements in conformity with U.S. generally accepted accounting principles requires management to make decisions based upon estimates, assumptions, and factors it considers relevant to the circumstances. Such decisions include the selection of applicable principles and the use of judgment in their application, the results of which could differ from those anticipated.

A summary of the Company's significant accounting policies are described in Note 1 of the Company's consolidated financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 2004, as filed on Form 10-K.

## Recent Accounting Pronouncements

The Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 123 (Revised 2004) (SFAS No. 123R), Share-Based Payment, in December 2004. SFAS No. 123R is a revision of FASB Statement 123, Accounting for Stock-Based Compensation and supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees and its related implementation guidance. The Statement focuses primarily on accounting for transactions in which an entity obtains employee services in share-based payment transactions. SFAS No. 123R requires a public entity to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award (with limited exceptions). That cost will be recognized over the period during which an employee is required to provide service in exchange for the award. This statement is effective as of the beginning of the first annual reporting period that begins after June 15, 2005 and the Company will adopt the standard in the third quarter of fiscal 2005. The Company has not determined the impact, if any, that this statement will have on its consolidated financial position or results of operations.

In November 2004, the FASB issued SFAS No. 151, Inventory Costs; an amendment of ARB No. 43, Chapter 4, (SFAS 151) which clarifies the types of costs that should be expensed rather than capitalized as inventory. This statement also clarifies the circumstances under which fixed overhead costs associated with operating facilities involved in inventory processing should be capitalized. The provisions of SFAS No. 151 are effective for fiscal years beginning after June 15, 2005 and the Company will adopt this standard in the first quarter of fiscal 2006. The Company has not determined the impact, if any, that this statement will have on its consolidated financial position or results of operations.

## Related Party Transactions

In connection with the acquisition of Construction Metals in April 2003, the Company entered into two unsecured subordinated notes payable, each in the amount of $\$ 8.75$ million (aggregate total of $\$ 17.5$ million). These notes are payable to the former owners of Construction Metals and are considered related party in nature due to the former owners' current employment relationship with the Company. These notes are payable in three equal annual principal installments of approximately $\$ 2.9$ million per note on April 1, with the final principal payment due on April 1, 2006. These notes require quarterly interest payments at an interest rate of $5.0 \%$ per annum. At June 30,2005 and 2004, the current portion of these notes aggregated approximately $\$ 5,833,000$. Accrued interest and interest expense related to these notes payable was approximately $\$ 73,000$ and $\$ 145,000$ as of and for the quarter ended June 30, 2005 and 2004, respectively. Interest expense related to these notes was $\$ 217,000$ and $\$ 359,000$ for the six months ended June 30, 2005 and 2004, respectively.

The Company has certain operating lease agreements related to operating locations and facilities with the former owners of Construction Metals (related parties) or companies controlled by these parties. Rental expense associated with these related party operating leases aggregated approximately $\$ 741,000$ and $\$ 552,000$ for the six months ended June 30, 2005 and 2004, respectively

## Forward-Looking Information - Safe Harbor Statement

Certain information set forth herein contains forward-looking statements that are based on current expectations, estimates, forecasts and projections about the Company's business, and management's beliefs about future operating results and financial position. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions. Statements by the Company, other than historical information, constitute "forward looking statements" as defined within the Private Securities Litigation Reform Act of 1995. Readers are cautioned not to place undue reliance on forward-looking statements. Such statements are based on current expectations, are inherently uncertain, are subject to risks and should be viewed with caution. Actual results and experience may differ materially from the forward-looking statements. Factors that could affect these statements include, but are not limited to, the following: the impact of changing steel prices on the Company's results of operations; changes in raw material pricing and availability;
changing demand for the Company's products and services; and changes in interest or tax rates. In addition, such forward-looking statements could also be affected by general industry and market conditions, as well as general economic and political conditions.

The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable law or regulation.

## Item 3. Qualitative and Quantitative Disclosures About Market Risk

In the ordinary course of business, the Company is exposed to various market risk factors, including changes in general economic conditions, competition and raw materials pricing and availability. In addition, the Company is exposed to market risk, primarily related to its long-term debt. To manage interest rate risk, the Company uses both fixed and variable interest rate debt. There have been no material changes to the Company's exposure to market risk since December 31, 2004.

## Item 4. Controls and Procedures

## (a) Evaluation of Disclosure Controls and Procedures

The Company maintains a system of disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) designed to provide reasonable assurance as to the reliability of the financial statements and other disclosures contained in this report. The Company's Chief Executive Officer and Chairman of the Board, President, and Executive Vice President, Chief Financial Officer, and Treasurer evaluated the effectiveness of the Company's disclosure controls as of the end of the period covered in this report. Based upon that evaluation, the Company's Chief Executive Officer and Chairman of the Board, President, Executive Vice President, Chief Financial Officer, and Treasurer, have concluded that the Company's disclosure controls and procedures were designed and functioning effectively to provide reasonable assurance that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms.

## (b) Changes in Internal Controls

The Company converted its existing legacy manufacturing and accounting system to a new integrated ERP system at one of its subsidiaries during the quarter ended June 30, 2005, and plans to convert two other subsidiaries to this new system in the next twelve months. The completion of this system implementation at these subsidiaries should enhance our internal controls as follows:
a. The Axiom ERP system will reduce the number of platforms used to record, summarize and report results of operations and financial position; integrate various databases into consolidated files; and reduce the number of manual processes employed by the Company;
b. The Company has designed new processes and implemented new policies and procedures in connection with the conversion.

The Company imposed mitigating and redundant controls where changes to certain processes were underway and not completed.
There have been no other changes in the Company's internal control over financial reporting (as defined by Rule 13a-15(f)) that occurred during the period covered by the report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

Item 1. Legal Proceedings.
Not applicable.
Item 2. Changes in Securities.
Not applicable.
Item 3. Defaults Upon Senior Securities.
Not applicable.
Item 4. Submission of Matters to a Vote of Security Holders.
Not applicable.
Item 5. Other Information.
Not applicable.
Item 6. Exhibits.
6(a) Exhibits
a. Exhibit 31.1 - Certification of Chief Executive Officer and Chairman of the Board pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
b. Exhibit 31.2 - Certification of President pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
c. Exhibit 31.3 - Certification of Executive Vice President, Chief Financial Officer and Treasurer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
d. Exhibit 32.1 - Certification of the Chief Executive Officer and Chairman of the Board pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
e. Exhibit 32.2 - Certification of the President pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
f. Exhibit 32.3 - Certification of the Executive Vice President, Chief Financial Officer, and Treasurer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
g. 10.1 Credit Agreement among Gibraltar Industries, Inc., Gibraltar Steel Corporation of New York and KeyBank National Association and the other lenders named therein, dated as of April 1, 2005 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K dated April 1, 2005)
h. 10.2 Amended and Restated Note Purchase Agreement among Gibraltar Industries, Inc., Gibraltar Steel Corporation of New York and the Prudential Insurance Company of America dated as of April 1, 2005 (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K dated April 1, 2005)
i. 10.3 Amended and Restated Subordinated Note Purchase Agreement among Gibraltar Industries, Inc., Gibraltar Steel Corporation of New York and the Prudential Insurance Company of America dated as of April 1, 2005 (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K dated April 1, 2005)
j. 10.4 Amended and Restated Note Purchase Agreement among Gibraltar Industries, Inc., Gibraltar Steel Corporation of New York and the Prudential Insurance Company of America and Pruco Life Insurance Company dated as of April 1, 2005 (incorporated by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K dated April 1, 2005)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR INDUSTRIES, INC.
(Registrant)
/s/ Brian J. Lipke

Chief Executive Officer and Chairman of the Board
/s/ Henning Kornbrekke
Henning Kornbrekke
President
/s/ David W. Kay
David W. Kay
Executive Vice President, Chief Financial Officer, and Treasurer

I, Brian J. Lipke, certify that:

1. I have reviewed this report on Form 10-Q of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules $15(\mathrm{f})$ and $15 \mathrm{~d}-15(\mathrm{f})$ for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and,
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
Date: August 9, 2005
/s/ Brian J. Lipke
Brian J. Lipke
Chief Executive Officer and Chairman of the Board

## CERTIFICATIONS

I, Henning Kornbrekke, certify that:

1. I have reviewed this report on Form $10-\mathrm{Q}$ of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules $15(\mathrm{f})$ and $15 \mathrm{~d}-15(\mathrm{f})$ for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and,
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2005
/s/ Henning Kornbrekke

| Henning Kornbrekke |
| :--- |
| President |

## CERTIFICATIONS

I, David W. Kay, certify that:

1. I have reviewed this report on Form 10-Q of Gibraltar Industries, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 15(f) and 15 d -15(f) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and,
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2005

| /s/ David W. Kay |
| :--- |
| David W. Kay |
| Executive Vice President, Chief Financial Officer, and Treasurer |

## EXHIBIT 32.1

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHAIRMAN OF THE BOARD PURSUANT TO TITLE 18, UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Brian J. Lipke, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2005 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc..
/s/ Brian J. Lipke
Brian J. Lipke
Chief Executive Officer and Chairman of the Board

A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

# CERTIFICATION OF PRESIDENT PURSUANT TO TITLE 18, UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 

I, Henning Kornbrekke, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2005 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc..
/s/ Henning Kornbrekke
Henning Kornbrekke
President
August 9, 2005
A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

# CERTIFICATION OF EXECUTIVE VICE PRESIDENT, CHIEF FINANCIAL OFFICER, AND TREASURER PURSUANT TO TITLE 18, <br> UNITED STATES CODE, SECTION 1350, AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 

I, David W. Kay, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge, Gibraltar Industries, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2005 fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report on Form 10Q fairly presents in all material respects the financial condition and results of operations of Gibraltar Industries, Inc..

| /s/ David W. Kay |
| :--- |
| David W. Kay |
| Executive Vice President, Chief Financial Officer, and |
| Treasurer |
| August 9, 2005 |

A signed original of this written statement required by Section 906, or other document authenticating acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Gibraltar Industries, Inc. and will be retained by Gibraltar Industries, Inc. and furnished to the Securities and Exchange Commission or its Staff upon request.

