UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) August 7, 2008

GIBRALTAR INDUSTRIES, INC.

(Exact name of registrant as specified in its chapter)

Delaware (State or other jurisdiction of incorporation) 0-22462 (Commission File Number) 16-1445150 (IRS Employer Identification No.)

3556 Lake Shore Road P.O. Box 2028 Buffalo, New York 14219-0228

(Address of principal executive offices) (Zip Code)

(716) 826-6500 (Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)).

The information in this Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the registrant under the Securities Act of 1933 (the "Securities Act") or the Exchange Act, unless the registrant specifically incorporates it by reference in a document filed under the Securities Act or the Exchange Act.

ITEM 2.02 Results of Operations and Financial Condition

On August 7, 2008, the registrant announced its financial results for the three and six months ended June 30, 2008 and certain other information. A copy of the registrant's press release announcing these financial results and certain other information is furnished herewith as Exhibit 99.1.

Exhibit 99.1 is incorporated by reference under this Item 2.02.

ITEM 7.01 Regulation FD Disclosure

The registrant hosted its second quarter 2008 earnings conference call on August 8, 2008, during which the registrant presented information regarding its earnings for the quarter and six months ended June 30, 2008, together with certain other information. Pursuant to Regulation FD and the requirements of Item 7.01 of Form 8-K, the registrant hereby furnishes a script of the third quarter earnings conference call as Exhibit 99.2 to this report. By furnishing this information under Item 7.01 of Form 8-K, the Registrant makes no admission as to the materiality of any information in this report that is required to be disclosed solely by reason of Regulation FD.

Exhibit 99.2 is incorporated by reference under this Item 7.01.

ITEM 9.01 Financial Statements and Exhibits

- a. Financial Statements of Business Acquired
 - Not Applicable
- b. Pro Forma Financial Information

- Not Applicable

c. Shell Company Transactions

- Not Applicable

- d. Exhibits
 - Exhibit 99.1 Press Release dated August 7, 2008
 - Exhibit 99.2 Script of Second Quarter Earnings Conference Call hosted August 8, 2008

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this Report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 11, 2008

GIBRALTAR INDUSTRIES, INC.

/s/ Kenneth W. Smith

Name: Kenneth W. Smith Title: Senior Vice President and Chief Financial Officer Exhibit No. Description

- 99.1 Press Release dated August 7, 2008
- 99.2 Script of Second Quarter Earnings Conference Call hosted August 8, 2008



For Immediate Release August 7, 2008

GIBRALTAR REPORTS SECOND-QUARTER EARNINGS OF \$0.67 PER SHARE

- Operating Margin Exceeds 10% for First Time Since 2006, Solid Improvement in Both Segments
- Strong Cash Flow from Improved Profits and Reduced Working Capital Used to Further Reduce Debt
- Raising 2008 EPS from Continuing Operations, Now Expecting \$1.50 to \$1.65

BUFFALO, NEW YORK (August 7, 2008) — Gibraltar Industries, Inc. (NASDAQ: ROCK), a leading manufacturer, processor, and distributor of products for the building, industrial, and vehicular markets, today reported results for the quarter and six months ended June 30, 2008.

Sales from continuing operations in the second quarter of 2008 were \$379 million, an increase of six percent compared to \$356 million in the second quarter of 2007. Income from continuing operations increased by 56 percent to \$20.3 million in the second quarter of 2008, or \$0.67 per diluted share, compared to \$13.0 million, or \$0.43 per diluted share, in the second quarter of 2007.

In the first six months of 2008, sales from continuing operations were \$705 million, up seven percent from \$661 million in the first half of 2007. Income from continuing operations in the first six months of 2008 increased by 36 percent to \$27.4 million, or \$0.91 per diluted share, from \$20.1 million, or \$0.67 per diluted share, in the first six months of 2007.

Gibraltar's 2007 acquisition activity allowed it to increase sales despite significantly weaker market conditions in 2008 compared to a year earlier, as these acquisitions added sales of \$22 million in the second quarter and \$59 million in the first six months of 2008.

"During the second quarter, we built on the progress achieved in the first three months of the year. We continued to reduce cost, generated higher sales, drove strong earnings growth, and further strengthened our balance sheet. All of this was accomplished in spite of additional weakening in two of our primary markets, with housing starts off 32 percent and the North American auto build down 16 percent compared to the second quarter of 2007," said Brian J. Lipke, Gibraltar's Chairman and Chief Executive Officer.

"Our many initiatives to reduce costs, consolidate and streamline our operations, reduce working capital, and lower our debt allowed us to produce much stronger second-quarter results, even in an extremely difficult operating environment. In the last 18 months, we have closed or consolidated 18 facilities, including four in the second quarter. Over that same time, our operational efficiencies have resulted in improvements in margins, improved our customer service, and helped to reduce working capital, resulting in reductions in debt of \$24 million during the second quarter, \$50 million in the first six months of 2008, and approximately \$115 million in the last nine months," said Henning N. Kornbrekke, Gibraltar's President and Chief Operating Officer.

NASDAQ:ROCK

Rock.Solid.Performance.

-more-

Gibraltar Reports Second-Quarter Earnings of \$0.67 Per Share Page Two

"We have continued to strategically transform Gibraltar, broadening and diversifying our business portfolio by increasing our participation in the commercial building, industrial, and international markets and strengthening our product leadership positions in targeted niche markets, all of which have improved our core operating characteristics and enhanced our ability to generate stronger and more consistent results," said Mr. Lipke.

"By aggressively lowering Gibraltar's cost structure and continuing to improve our margins, we have been able to offset lower volumes in two of our primary markets. As these markets stabilize and begin to move back toward more normal activity levels, we are positioned to generate even stronger results," said Mr. Kornbrekke.

Looking ahead, Mr. Kornbrekke said that the Company expects the normal seasonal slowing in the second half of the year and that, in light of its strong performance in the first six months of the year and the momentum from its many operational improvements, its 2008 earnings per share from continuing operations are now expected to be in the range of \$1.50 to \$1.65 per share, compared to previous guidance of \$1.05 to \$1.25, and \$1.03 in 2007, barring a significant change in current business conditions.

Gibraltar has scheduled a conference call to review its second-quarter results and discuss its outlook for 2008 on August 8, at 9:00 a.m. ET. Details of the call can be found on Gibraltar's Web site, at <u>http://www.gibraltar1.com.</u> If you are not able to participate in the call, you can listen to a replay on the Gibraltar Web site. The presentation slides that will be discussed during the call are expected to be available on Thursday, August 7, by 6:00 p.m. ET. The slides may be downloaded from the Conference Calls page of the Investor Info section of the Gibraltar website: <u>http://www.gibraltar1.com/investors/index.cfm?page=48.</u>

Gibraltar Industries is a leading manufacturer, processor, and distributor of products for the building, industrial, and vehicular markets. The company serves customers in a variety of industries in all 50 states and throughout the world. It has approximately 3,800 employees and operates 71 facilities in 27 states, Canada, China, England, Germany, and Poland. Gibraltar's common stock is a component of the S&P SmallCap 600 and the Russell 2000[®] Index.

Information contained in this release, other than historical information, should be considered forward-looking and may be subject to a number of risk factors, including: general economic conditions; the impact of the availability and the effects of changing raw material prices on the Company's results of operations; energy prices and usage; the ability to pass through cost increases to customers; changing demand for the Company's products and services; risks associated with the integration of acquisitions; and changes in interest or tax rates. In addition, such forward-looking statements could also be affected by general industry and market conditions, as well as general economic and political conditions. The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by applicable law or regulation.

CONTACT: Kenneth P. Houseknecht, Vice President of Communications and Investor Relations, at 716/826-6500, <u>khouseknecht@gibraltar1.com</u>.

GIBRALTAR INDUSTRIES, INC. CONSOLIDATED BALANCE SHEETS (in thousands)

| | June 30, 2008 (unaudited) | December 31, 2007 |
|---|---------------------------------|----------------------|
| Assets | (| |
| Comment exceptor | | |
| Current assets: Cash and cash equivalents | \$ 26,692 | \$ 35,287 |
| Accounts receivable, net of reserve of \$4,039 and \$3,482 in 2008 and 2007, respectively | \$ 20,092 214,008 | \$ 35,287 167,595 |
| Inventories | 214,008 | 212,909 |
| Other current assets | 19,193 | 20,362 |
| Assets of discontinued operations | 1,536 | 4,592 |
| | | |
| Total current assets | 490,174 | 440,745 |
| Property, plant and equipment, net | 266,791 | 273,283 |
| Goodwill | 458,386 | 453,228 |
| Acquired intangibles | 98,398 | 96,871 |
| Investments in partnerships | 2,891 | 2,644 |
| Other assets | 14,687 | 14,637 |
| | \$1,331,327 | \$1,281,408 |
| | | |
| Liabilities and Shareholders' Equity | | |
| | | |
| Current liabilities: | ¢ 150 410 | ¢ 00.551 |
| Accounts payable | \$ 150,412 | \$ 89,551 |
| Accrued expenses | 54,292 | 41,062 |
| Current maturities of long-term debt | 2,728 | 2,955 |
| Liabilities of discontinued operations | | 657 |
| Total current liabilities | 207,432 | 134,225 |
| Long-term debt | 435,583 | 485,654 |
| Deferred income taxes | 78,993 | 78,071 |
| Other non-current liabilities | 16,315 | 15,698 |
| Shareholders' equity: | | |
| Preferred stock, \$0.01 par value; authorized: 10,000,000 shares; none outstanding | | _ |
| Common stock, \$0.01 par value; authorized 50,000,000 shares; issued 30,007,494 and 29,949,229 shares in 2008 | | |
| and 2007 | 300 | 300 |
| Additional paid-in capital | 221,921 | 219,087 |
| Retained earnings | 361,749 | 337,929 |
| Accumulated other comprehensive income | 9,462 | 10,837 |
| | 593,432 | 568,153 |
| Less: cost of 64,154 and 61,467 common shares held in treasury in 2008 and 2007 | 428 | 393 |
| Total shareholders' equity | 593,004 | 567,760 |
| Tour shareholdelo equity | \$1,331,327 | \$1,281,408 |
| | φ1,551,527 | φ1,201,400 |

GIBRALTAR INDUSTRIES, INC. CONSOLIDATED STATEMENTS OF INCOME (unaudited) (in thousands)

| | Three Mor June | | Six Montl June | |
|---|-------------------|-----------|-------------------|-----------|
| | 2008 | 2007 | 2008 | 2007 |
| Net sales | \$379,208 | \$356,208 | \$704,756 | \$660,546 |
| Cost of sales | 296,617 | 290,156 | 566,415 | 542,743 |
| Gross profit | 82,591 | 66,052 | 138,341 | 117,803 |
| Selling, general and administrative expense | 43,816 | 37,284 | 81,264 | 71,620 |
| Income from operations | 38,775 | 28,768 | 57,077 | 46,183 |
| Other (income) expense: | | | | |
| Equity in partnerships' income and other income | (267) | (305) | (361) | (667) |
| Interest expense | 6,932 | 7,850 | 14,722 | 14,691 |
| Total other expense | 6,665 | 7,545 | 14,361 | 14,024 |
| Income before taxes | 32,110 | 21,223 | 42,716 | 32,159 |
| Provision for income taxes | 11,839 | 8,193 | 15,327 | 12,090 |
| Income from continuing operations | 20,271 | 13,030 | 27,389 | 20,069 |
| Discontinued operations: | | | | |
| Loss from discontinued operations before taxes | (250) | (1,773) | (913) | (3,143) |
| Income tax benefit | (92) | (669) | (337) | (1,168) |
| Loss from discontinued operations | (158) | (1,104) | (576) | (1,975) |
| Net income | \$ 20,113 | \$ 11,926 | \$ 26,813 | \$ 18,094 |
| Net income per share — Basic: | | | | |
| Income from continuing operations | \$.68 | \$.44 | \$91 | \$.67 |
| Loss from discontinued operations | (.01) | (.04) | (.02) | (.06) |
| Net income | \$.67 | \$.40 | \$89 | \$.61 |
| Weighted average shares outstanding — Basic | 29,980 | 29,863 | 29,963 | 29,850 |
| Net income per share — Diluted: | | | | |
| Income from continuing operations | \$.67 | \$.43 | \$.91 | \$.67 |
| Loss from discontinued operations | _ | (.03) | (.02) | (.07) |
| Net income | \$.67 | \$.40 | \$.89 | \$.60 |
| Weighted average shares outstanding — Diluted | 30,139 | 30,144 | 30,129 | 30,096 |

GIBRALTAR INDUSTRIES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) (in thousands)

| Cash flows from operating activities 2008 Net income \$ 26,813 Loss from discontinued operations (576) Income from continuing operations 27,389 Adjustments to reconcile net income to net cash provided by operating activities: 18,133 Porvision for deferred income taxes (952) Equity in partnerships' loss (income) and other income (270) Distributions from partnerships 264 Stock compensation expense 2,712 Other noncash adjustments 1,251 Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions): (46,990) Inventories (16,046) Other current assets and other assets 1,180 Accounts receivable 60,060 Accrued expenses and other non-current liabilities 13,366 Net cash provided by operating activities 60,067 Net cash provided by operating activities 60,067 Net cash provided by operating activities 61,759 Cash flows from investing activities 61,759 Cash provided by operating activities 61,759 Cash flows from investing activities 61,759 Net cash provided | \$ 18,094 (1,975) 20,069 |
|---|--------------------------------|
| Net income\$ 26,813Loss from discontinued operations(576)Income from continuing operations27,389Adjustments to reconcile net income to net cash provided by operating activities:27,389Depreciation and amortization18,133Provision for deferred income taxes(952)Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accourde expenses and other non-current liabilities13,366Net cash provided by operations1662Net cash provided by operating activities61,759Cash flows from investing activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | (1,975) |
| Loss from discontinued operations(576)Income from continuing operations27,389Adjustments to reconcile net income to net cash provided by operating activities:27,389Depreciation and amortization18,133Provision for deferred income taxes(952)Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):4(6,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by operating activities1,662Net cash provided by operating activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | (1,975) |
| Income from continuing operations27,389Adjustments to reconcile net income to net cash provided by operating activities:Depreciation and amortization18,133Provision for deferred income taxes(952)Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):Accounts receivable(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accured expenses and other non-current liabilities13,366Net cash provided by continuing operations1,662Net cash provided by operating activities61,759Cash flows from investing activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | |
| Adjustments to reconcile net income to net cash provided by operating activities: 18,133 Depreciation and amortization 18,133 Provision for deferred income taxes (952) Equity in partnerships' loss (income) and other income (270) Distributions from partnerships 264 Stock compensation expense 2,712 Other noncash adjustments 1,251 Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions): 466,990) Accounts receivable (46,990) Inventories (16,046) Other current assets and other assets 1,180 Accounts payable 60,060 Accrued expenses and other non-current liabilities 13,366 Net cash provided by continuing operations 60,097 Net cash provided by discontinued operations 1,662 Net cash provided by operating activities 61,759 Cash flows from investing activities 61,759 Cash flows from investing activities (8,222) Purchases of property, plant and equipment (9,440) | 20,069 |
| Depreciation and amortization18,133Provision for deferred income taxes(952)Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | |
| Provision for deferred income taxes(952)Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):(46,990)Accounts receivable(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by operating activities61,759Cash flows from investing activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | |
| Equity in partnerships' loss (income) and other income(270)Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):46,990)Accounts receivable(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations1,662Net cash provided by operating activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | 15,570 |
| Distributions from partnerships264Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):1,251Accounts receivable(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesAcquisitions, net of cash acquired(8,222)Purchases of property, plant and equipment(9,440) | (229) |
| Stock compensation expense2,712Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):(46,990)Accounts receivable(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesAcquisitions, net of cash acquired(8,222)Purchases of property, plant and equipment(9,440) | (576) |
| Other noncash adjustments1,251Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions):(46,990)Accounts receivable(16,046)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesAcquisitions, net of cash acquired(8,222)Purchases of property, plant and equipment(9,440) | 493 |
| Increase (decrease) in cash resulting from changes in (net of acquisitions and dispositions): (46,990) Accounts receivable (16,046) Inventories (16,046) Other current assets and other assets 1,180 Accounts payable 60,060 Accrued expenses and other non-current liabilities 13,366 Net cash provided by continuing operations 60,097 Net cash provided by discontinued operations 1,662 Net cash provided by operating activities 61,759 Cash flows from investing activities (8,222) Purchases of property, plant and equipment (9,440) | 1,254 |
| Accounts receivable(46,990)Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesCash provided by operating activities(8,222)Purchases of property, plant and equipment(9,440) | 528 |
| Inventories(16,046)Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesCash provided by operating activities(8,222)Purchases of property, plant and equipment(9,440) | |
| Other current assets and other assets1,180Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesCash provided by continued operations61,222Purchases of property, plant and equipment(9,440) | (28,627) |
| Accounts payable60,060Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesCash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | 14,539 |
| Accrued expenses and other non-current liabilities13,366Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activitiesCash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | 1,221 |
| Net cash provided by continuing operations60,097Net cash provided by discontinued operations1,662Net cash provided by operating activities61,759Cash flows from investing activities61,759Cash flows from investing activities(8,222)Purchases of property, plant and equipment(9,440) | 25,668 |
| Net cash provided by discontinued operations 1,662 Net cash provided by operating activities 61,759 Cash flows from investing activities 61,222 Purchases of property, plant and equipment (9,440) | (2,946) |
| Net cash provided by operating activities 61,759 Cash flows from investing activities (8,222) Acquisitions, net of cash acquired (8,222) Purchases of property, plant and equipment (9,440) | 46,964 |
| Cash flows from investing activities Acquisitions, net of cash acquired Purchases of property, plant and equipment (9,440) | 7,892 |
| Acquisitions, net of cash acquired(8,222)Purchases of property, plant and equipment(9,440) | 54,856 |
| Purchases of property, plant and equipment (9,440) | |
| | (84,424) |
| Net proceeds from sale of property and equipment 540 | (9,254) |
| The proceeds non-sale of property and equipment | 373 |
| Net cash used in investing activities from continuing operations (17,122) | (93,305) |
| Net cash provided by (used in) investing activities for discontinued operations 161 | (38) |
| Net cash used in investing activities (16,961) | (93,343) |
| Cash flows from financing activities | |
| Long-term debt reduction (93,922) | (1,654) |
| Proceeds from long-term debt 43,439 | 52,485 |
| Payment of deferred financing costs (4) | (8) |
| Payment of dividends (2,993) | (2,983) |
| Purchase of treasury stock (35) | — |
| Net proceeds from issuance of common stock — | 93 |
| Tax benefit from equity compensation 122 | |
| Net cash (used in) provided by financing activities (53,393) | 47,933 |
| Net (decrease) increase in cash and cash equivalents (8,595) | 9,446 |
| Cash and cash equivalents at beginning of year 35,287 | 13,475 |
| Cash and cash equivalents at end of period \$26,692 | \$ 22,921 |

GIBRALTAR INDUSTRIES, INC. Segment Information (unaudited) (in thousands)

| | | Three Months Ended June 30, | | | |
|--|--|--|--|---|--|
| | 2008 | 2008 2007 | | crease) % | |
| Net Sales | | | \$ | | |
| Building Products | \$ 281,058 | \$258,209 | \$ 22,849 | 8.8% | |
| Processed Metal Products | 98,150 | 97,999 | 151 | 0.2% | |
| Total Sales | 379,208 | 356,208 | 23,000 | 6.5% | |
| Income from Operations | | | | | |
| Building Products | \$ 39,638 | \$ 31,172 | \$ 8,466 | 27.2% | |
| Processed Metal Products | 8,425 | 5,211 | 3,214 | 61.7% | |
| Corporate | (9,288) | (7,615) | (1,673) | 22.0% | |
| Total Income from Operations | \$ 38,775 | \$ 28,768 | \$ 10,007 | 34.8% | |
| Operating Margin | | | | | |
| Building Products | 14.1% | 12.1% | | | |
| Processed Metal Products | 8.6% | 5.3% | | | |
| | | Six Months Ended June 30, Increase (Decrease) | | | |
| | 2008 | 2007 | \$ | w | |
| Net Sales | | | | | |
| Building Products | \$ 510,381 | ¢ 4(2,247 | ¢ 47.024 | | |
| | | \$463,347 | \$ 47,034 | 10.2% | |
| Processed Metal Products | <u>194,375</u> | \$463,347 197,199 | (2,824) | 10.2% (1.4%) | |
| | | | | | |
| Processed Metal Products Total Sales Income from Operations | 194,375 | 197,199 | (2,824) | (1.4%) | |
| Total Sales | 194,375 | <u>197,199</u> 660,546 \$ 49,885 | (2,824) | (1.4%) 6.7% 21.2% | |
| Total Sales Income from Operations | <u>194,375</u> 704,756 | <u>197,199</u> 660,546 \$ 49,885 10,549 | (2,824) 44,210 | (1.4%) | |
| Total Sales Income from Operations Building Products | <u>194,375</u> 704,756 \$ 60,438 | <u>197,199</u> 660,546 \$ 49,885 | (2,824) 44,210 \$ 10,553 | (1.4%) 6.7% 21.2% | |
| Total Sales Income from Operations Building Products Processed Metal Products | <u>194,375</u> 704,756 \$ 60,438 12,661 | <u>197,199</u> 660,546 \$ 49,885 10,549 | (2,824) 44,210 \$ 10,553 2,112 | (1.4%) 6.7% 21.2% 20.0% | |
| Total Sales Income from Operations Building Products Processed Metal Products Corporate | <u>194,375</u> 704,756 \$ 60,438 12,661 (16,022) | <u>197,199</u> 660,546 \$ 49,885 10,549 (14,251) | (2,824) 44,210 \$ 10,553 2,112 (1,771) | (1.4%) 6.7% 21.2% 20.0% 12.4% | |
| Total Sales Income from Operations Building Products Processed Metal Products Corporate Total Income from Operations | <u>194,375</u> 704,756 \$ 60,438 12,661 (16,022) | <u>197,199</u> 660,546 \$ 49,885 10,549 (14,251) | (2,824) 44,210 \$ 10,553 2,112 (1,771) | (1.4%) 6.7% 21.2% 20.0% 12.4% | |

Gibraltar

Second-Quarter 2008 Earnings Conference Call

August 8, 2008

1

<u>KEN H.</u>

Thank you Erika, and welcome to Gibraltar's second-quarter 2008 conference call.

Before we begin, I want to remind you that this call contains forward-looking statements about future financial results. Our actual results may differ materially, as a result of factors over which Gibraltar has no control. These risk factors are detailed in the Company's 10-K, which can be viewed on Gibraltar's Web site, at <u>www.gibraltar1.com</u>.

If you did not receive the news release on our second-quarter results, you can get a copy on our Web site. A set of the presentation slides that we will cover during this call is also available on our Web site.

On our call this morning is Brian Lipke, our Chairman and CEO; Henning Kornbrekke, our

President and COO; and Ken Smith, our CFO. Thanks for joining us.

At this point, I'd like to turn the call over to Brian.

Brian...

<u>BRIAN</u>

Thanks, Ken. Good morning, everyone.

This morning, I'm going to focus my comments on two areas. First, I'll give an overview of our second-quarter and first-half results, followed by Ken Smith and Henning Kornbrekke discussing those comments in far greater detail. And then, following Ken and Henning's presentations, I'll provide an update on some of the specific steps we are taking to continue to refine and grow our business. After that, we'll open the call to your questions.

During the second quarter, we built on the momentum achieved in the first three months of the year and set up by actions taken during 2007 and the first quarter of 2008. We generated higher sales, strong earnings growth, a consolidated operating margin above 10%, further strengthened our balance sheet, and continued to lower our cost structure. And all of

this was accomplished in spite of additional weakening in two of our primary markets – as housing starts were off 32% and the North American auto build was down 16% compared to the second quarter of 2007.

Our many initiatives to reduce costs, consolidate and streamline our operations, reduce working capital, and lower our debt allowed us to produce much stronger second-quarter results, even though we are still in a difficult operating environment.

In addition to our ongoing efforts to lower our cost structure, we continue to benefit from the actions we took in 2007 to strengthen our portfolio through the acquisitions of Dramex, Noll, and Florence and the divestitures of Hubbell and our bath cabinet line.

As a direct result of all of these actions, we generated second-quarter sales of \$379 million, up 6%, and income from continuing operations

of \$20.3 million, or \$0.67 per diluted share, a 56% increase from a year ago.

In the first six months of 2008, sales of \$705 million grew by 7%, and income from continuing operations increased by 36% to \$27.4 million, or \$0.91 per share.

These were strong results, especially in light of the continued weakness in two of our primary markets and a softening of general economic activity.

As I noted three months ago, the full impact of our progress is being camouflaged by lower volumes in our businesses that sell to the residential building and automotive markets and that is still the case presently.

So, to wrap up my opening comments, I think it's fair to say our efforts are generating improving results in spite of weak market conditions – and as we continue to refine and

grow our business and when the markets we serve begin to rebound, we will get additional leverage from increased volumes, positioning us for further improving results once that trend begins to emerge.

Ken, I'll turn it over to you.

<u>KEN S.</u>

Thank you, Brian.

I'll continue the discussion with the consolidated results of Gibraltar...summarized on slide # 3.

We had a very strong quarter — both segments registered increased revenues — which resulted from the continued strength of our businesses that sell to the commercial building, industrial, architectural and international markets, PLUS our 2007 acquisitions — all of which more than offset volume declines related to the residential building and automotive markets.

The higher operating income in the quarter and first half of 2008 was fueled by contributions from the 2007 acquisitions, excellent results from our commercial building and industrial businesses, and solid improvement from our Processed Metals segment.



In fact, both segments turned in strong margin expansion compared to their revenue increases in Q_2 - and helped drive our consolidated operating margin to 10.2% — above our 10% target for the first time since the third quarter of 2006.

The Earnings Per Share results showed double-digit increases compared to the 2007 periods and came from the reasons I just noted — plus lower interest expense and a lower tax rate in the second quarter of this year.

The Free Cash Flow generated in 2008 was a combination of higher profits and reductions in working capital and I'll have more detail when I discuss slide #5.

I'll now refer to slide #4, Net Income. The first row on our segments performance Henning will talk about in his remarks, so I'll explain the other significant differences.

Corporate expenses rose primarily as a net result of higher incentive-based compensation related to the profitability improvement thus far in 2008.

The interest expense in the second quarter of 2008 decreased as a result of lower average interest rates as compared to the prior-year period.

And, regarding <u>income taxes</u>, we've incurred more expense this year due to the much higher profitability – but our effective tax rate in Q2 2008 and for the 1st half 2008 was 170 basis points lower than the same periods of 2007. The primary rate difference being the timing of discrete tax adjustments this year and last year that have not been repeated. We expect the effective tax rate for the full year 2008 to approximate 36.5%.

Moving to slide # 5, Cash Flow, the main contributors to the 2008 improvement came

from higher profitability and lower working capital.

As I mentioned earlier, our days of working capital have been trending downward — and for reference, I offer the following numbers:

- as of September 30, 2007 and December 31, 2007, days of working capital approximated 100,

- as of March 31, 2008, we had 87 days invested in working capital,
- and as of June 30, 2008, we were down to 68 days.

So, our businesses are clearly making good strides in this important area.

Moving ahead to <u>slide #6, the Balance Sheet</u>, total debt was reduced by \$24 million in the second quarter — by \$50 million thus far in 2008, and since September 30 of last year down \$115 million. And I used September of last year, because that was just after the date of our

last acquisition, Florence, which was made in August 2007. And, also you can note that our debt-to-capitalization has scaled down nicely.

At this point, Henning will review the performance of our two segments and update our outlook for the balance of 2008.

HENNING

Thanks, Ken.

Our company-wide gross margin of 21.8% increased by 3.3 percentage points and our operating margin of 10.2% increased by 2.1 percentage points compared to the second quarter of 2007.

As Ken noted, this was our best quarterly operating margin since the housing market collapse began, and it was driven by strong results from our commercial building, industrial, and international businesses, improved performance in our strip steel operations, and overall contributions from our lean processes, which are embedded in all our businesses.

Turning to <u>Slide #7</u>, you can see that our Building Products segment had a second-quarter sales increase of 9% to \$281 million, with the sales from our newly acquired companies

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providing the majority of the revenue increase.

Continued strength in the commercial and industrial building products, plus pricing at market, has helped offset lower unit volume sales to the retail and newbuild housing markets. Sales in the first six months of the year followed a similar pattern.

Gross margins for this segment were 24.8%, an increase of 2.7 percentage points compared to the second quarter of 2007. The operating margin was 14.1%, up 2 percentage points from the prior-year period. Operational efficiency gains and an improved mix in our commercial/industrial businesses more than offset unit volume declines in the retail and new-build markets.

Looking ahead at <u>Slide #8</u>, our Processed Metals segment had second-quarter sales nearly equivalent to the same period in 2007. Market dynamics and competitive pressures reduced

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unit volumes in our strip steel business, which was offset by higher revenues in our copper powder business. The higher revenues were driven by pricing to market.

The second-quarter gross margin was 13.1%, an increase of 4.0 percentage points, and the operating margin of 8.6% increased 3.3 percentage points quarter over quarter. The continued growth of our SCM-China business, improving strip steel operating characteristics, and pricing to market all contributed to the margin improvement.

At this point, I'll describe our current expectations for the balance of 2008, which is outlined on Slide #9.

As you know, the housing and auto markets did not improve in the second quarter of 2008, and we do not anticipate any material improvement in either market in the last two quarters of this year.

With six months of activity in the books, we are staying with our full-year estimate of 900,000 housing starts, which we lowered from 950,000 three months ago. Our commercial building, industrial, and international businesses are still growing. We are also leaving our 2008 GDP forecast at 1% unchanged.

In light of the changed automotive market, we are lowering our estimate for the 2008 North American auto build to a range of 13-14 million units, from 14 million units going into the year. Our recapturing of business that we had lost will mitigate, if not eliminate, any impact on Gibraltar, even at lower industry volume levels.

It is worth noting that the shift away from trucks and SUVs to more fuel-efficient cars should actually increase the demand for certain components that use the steel supplied by our Processed Metals segment, where we have a product leadership position. And, as I noted earlier, we continue to gain additional strip steel business from former and new customers as a result of the efforts of our revamped management team and marketing focus. We are also continuing to win business from the "new domestics" and their suppliers, while also finding non-automotive customers for our products.

Turning to <u>Slide #10</u>, while we do expect the normal seasonal slowing in the second half of the year, in light of our strong performance in the first six months of 2008 and the momentum from our many operational improvements, we are increasing our guidance for EPS from continuing operations to a range of \$1.50 to \$1.65, from our previous guidance of \$1.05 to \$1.25, and \$1.03 in 2007, barring a significant change in current business conditions.

We continue to reshape and reposition the company at a good pace, and our results in the first half of this year and our expectations for the second half – especially in light of difficult

market conditions - are evidence of our progress and the momentum we are gaining.

It is important to note that we do not view our many lean initiatives or the efforts to lower our cost structure as a project, or just a response to the current conditions in the market. This is a process we have embedded at Gibraltar, a commitment to continuous improvement that will always be part of how we do business.

We have also strengthened our focus on product and market development, which will allow us to generate more of our growth organically.

We're on track for a strong performance in 2008 in spite of tough markets, and I want to thank the 3,800 men and women on the Gibraltar Team for their great work!

At this point, I'll turn the call back over to Brian.

<u>BRIAN</u>

Thanks, Henning.

Before we open the call to your questions, I have a couple of brief closing comments that I'd like to make.

As you've heard today and on our recent calls, we are taking a number of steps to build a stronger operating platform at Gibraltar.

Some of our key initiatives include:

y Lowering our cost structure through a number of actions, including streamlining and consolidating our operations.

y We have also made solid progress lowering our working capital, through improved inventory control, and bringing our DSO and DPO into much better alignment.

y Better working capital management and improved profitability will help improve our return on capital, which remains a high priority for Gibraltar.

y Our improved cash flow has enabled us to pay down \$115 million in debt in the last nine months – and we expect to further reduce our debt in the second half of 2008.

y We continue to restructure our business portfolio – acquiring companies with better performance characteristics, like our three 2007 acquisitions, and 2 divestitures accomplished during 2007.

y We have Lean Manufacturing initiatives underway across our company and we continue to identify ways to improve all of our operations and eliminate non value-added activities.

We are continuing to refine and grow our business and we are well positioned to capitalize

on increased volume once the markets we serve begin to rebound.

That concludes our prepared comments for today. At this point, we'll open the call to questions you may have.

Q & A Session

Thank you for participating in our call today.

I think it's fair to say that the actions that we've taken have repositioned the company. And as market trends begin to improve, I think we're in a position for continuing improvements in our performance.

We look forward to talking with you again in three months.