FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

```
        (Mark one)
        ( X ) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
        the SECURITIES EXCHANGE ACT OF 1934
        For the quarterly period ended March 31, }199
                            OR
        ( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
        THE SECURITIES EXCHANGE ACT OF 1934
        For the transition period from
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$\qquad$

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            Commission file number 0-22462
            Gibraltar Steel Corporation
        (Exact name of Registrant as specified in its charter)
        Delaware 16-1445150
        (State or other jurisdiction of
        incorporation or organization)
    (I.R.S. Employer
    Identification No.)
    3556 Lake Shore Road, P.O. Box 2028, Buffalo, New York 14219-0228
(Address of principal executive offices)
(716) 826-6500
(Registrant's telephone number, including area code)

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No

As of April 30, 1998, the number of common shares outstanding was:
12,465, 293.

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\section*{gibraltar steel corporation}

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Condensed Consolidated Balance Sheets
March 31, 1998 (unaudited) and December 31, 1997 (audited)

Condensed Consolidated Statements of Income Three months ended March 31, 1998 and 1997 (unaudited)
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    PART I. FINANCIAL INFORMATION
    Item 1. Financial Statements
    GIBRALTAR STEEL CORPORATION
    CONDENSED CONSOLIDATED BALANCE SHEET
(in thousands)

```
\begin{tabular}{cc} 
March 31, & December 31, \\
1998 & 1997 \\
(unaudited) & (audited)
\end{tabular}
Assets
Current assets:

Cash and cash equivalents
Accounts receivable
Inventories Other current assets

Total current assets

Property, plant and equipment, net
Other assets
\begin{tabular}{|c|c|c|c|}
\hline \$ & 937 & \$ & 2,437 \\
\hline & 64,833 & & 49,151 \\
\hline & 90,589 & & 76,701 \\
\hline & 3,149 & & 2,457 \\
\hline & 159,508 & & 130,746 \\
\hline & 131,190 & & 115,402 \\
\hline & 47,909 & & 35,188 \\
\hline & 338,607 & \$ & 281,336 \\
\hline
\end{tabular}

Liabilities and Shareholders' Equity

Current liabilities:
Accounts payable
Accrued expenses
Current maturities of long-term deb

Total current liabilities
Long-term debt
\begin{tabular}{rrr}
\(\$\) & 43,910 & \(\$\) \\
7,997 & 38,233 \\
1,266 & 3,644 \\
----- & 1,224 \\
53,173 & \(---\cdots\) \\
& 43,101 \\
124,391 & 81,800 \\
15,478 & 15,094 \\
& 1,395 & 1,297
\end{tabular}

Shareholders' equity
\begin{tabular}{|c|c|c|}
\hline Preferred shares & - & \\
\hline Common shares & 124 & 124 \\
\hline Additional paid-in capital & 66,195 & 66,190 \\
\hline Retained earnings & 77,851 & 73,730 \\
\hline Total shareholders' equity & 144,170 & 140, 044 \\
\hline & \$ 338,607 & \$ 281, 336 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline & & \multicolumn{3}{|l|}{```
Three Months Ended
        March 31,
    1998
        1997
        (unaudited)
```} \\
\hline Net sales & \$ & 116,383 & \$ & 108, 277 \\
\hline Cost of sales & & 96, 223 & & 89,579 \\
\hline Gross profit & & 20,160 & & 18,698 \\
\hline Selling, general and administrative expense & & 11,686 & & 10,076 \\
\hline Income from operations & & 8,474 & & 8,622 \\
\hline Interest expense & & 1,606 & & 1,149 \\
\hline Income before taxes & & 6,868 & & 7,473 \\
\hline Provision for income taxes & & 2,747 & & 3,027 \\
\hline Net income & \$ & 4,121 & \$ & 4,446 \\
\hline Net income per share-Basic & \$ & . 33 & \$ & 36 \\
\hline Weighted average shares outstanding-Basic & & 12,410 & & 12,325 \\
\hline Net income per share-Diluted & \$ & . 33 & \$ & . 35 \\
\hline Weighted average shares outstanding-Diluted & & 12,608 & & 12,555 \\
\hline
\end{tabular}

See accompanying notes to financial statements
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\footnotetext{
See accompanying notes to financial statements
}

\section*{NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS \\ (Unaudited)}

\section*{1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS}

The accompanying condensed consolidated financial statements as of March 31, 1998 and 1997 have been prepared by the Company without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations and cash flows at March 31, 1998 and 1997 have been included.

Certain information and footnote disclosures including significant accounting policies normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested that these condensed financial statements be read in conjunction with the financial statements included in the Company's Annual Report to Shareholders for the year ended December 31, 1997.

The results of operations for the three month period ended March 31, 1998 are not necessarily indicative of the results to be expected for the full year.

\section*{2. INVENTORIES}

Inventories consist of the following:
\begin{tabular}{|c|c|}
\hline \multicolumn{2}{|l|}{(in thousands)} \\
\hline \[
\begin{gathered}
\text { March 31, } \\
1998 \\
\text { (unaudited) }
\end{gathered}
\] & \[
\begin{gathered}
\text { December 31, } \\
1997 \\
\text { (audited) }
\end{gathered}
\] \\
\hline \$ 62,151 & \$ 51, 804 \\
\hline 28,438 & 24,897 \\
\hline \$ 90, 589 & \$ 76,701 \\
\hline
\end{tabular}

\section*{3. STOCKHOLDERS' EQUITY}

The changes in stockholders' equity consist of:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & & n t & an & ds) & & \\
\hline & & & & ditiona & & \\
\hline Common & & & & Paid-in & & Retained \\
\hline Shares & & unt & & Capital & & arnings \\
\hline 12,410 & \$ & 124 & & 66,190 & \$ & 73,730 \\
\hline - & & & & & & 4,121 \\
\hline - & & - & & 5 & & \\
\hline 12,410 & \$ & 124 & \$ & 66,195 & \$ & 77,851 \\
\hline
\end{tabular}

\section*{4. EARNINGS PER SHARE}

Basic net income per share equals net income divided by the weighted average shares outstanding for the three months ended March 31, 1998 and 1997. The computation of diluted net income per share includes all dilutive common stock equivalents in the weighted average shares outstanding. The reconciliation between basic and diluted earnings per share is as follows:
\begin{tabular}{ccccc} 
Income & \begin{tabular}{c} 
Basic \\
Shares
\end{tabular} & \begin{tabular}{c} 
Basic \\
EPS
\end{tabular} & \begin{tabular}{c} 
Diluted \\
Shares
\end{tabular} & \begin{tabular}{c} 
Diluted \\
EPS
\end{tabular} \\
\(\$ 4,121,000\) & \(12,409,776\) & \(\$ .33\) & \(12,608,138\) & \(\$ .33\) \\
\(\$ 4,446,000\) & \(12,324,594\) & \(\$ .36\) & \(12,555,059\) & \(\$ .35\)
\end{tabular}

Included in diluted shares are common stock equivalents relating to options of 198,362 and 230,465 for 1998 and 1997, respectively.

\section*{5. ACQUISITIONS}

On March 1, 1998, the Company purchased the assets and business of The Solar Group (Solar) for approximately \(\$ 35\) million in cash. Solar manufactures a line of construction products as well as a complete line of mailboxes, primarily manufactured with galvanized steel.

On January 31, 1997, the Company purchased all of the outstanding capital stock of Southeastern Metals Manufacturing Company, Inc. (SEMCO) for approximately \(\$ 25\) million in cash. SEMCO manufactures a wide array of metal products for the residential and commercial construction markets.

These acquisitions have been accounted for under the purchase method. Results of operations of Solar and SEMCO have been consolidated with the Company's results of operations from the respective acquisition dates. The excess of the aggregate purchase price over the fair
market value of net assets of Solar and SEMCO approximated \(\$ 12\) million and \$11 million, respectively, and is being amortized over 35 years from the acquisition dates using the straight-line method

The following information presents the pro forma consolidated condensed results of operations as if the acquisitions had occurred on January 1, 1997. The pro forma amounts may not be indicative of the results that actually would have been achieved had the acquisitions occurred as of January 1, 1997 and are not necessarily indicative of future results of the combined companies.
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{\begin{tabular}{l}
ds, except per share \\
Three Months Ended March 31, \\
19981997 \\
(unaudited)
\end{tabular}} \\
\hline \$ 123,155 & & 5,561 \\
\hline \$ 6,770 & \$ & 7,338 \\
\hline ====== & & ===== \\
\hline \$ 4,062 & \$ & 4,356 \\
\hline ======== & & === \\
\hline \$ . 33 & \$ & . 35 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Net sales & \multicolumn{2}{|l|}{\$ 123,155} & \multicolumn{2}{|l|}{\$ 125,561} \\
\hline Income before taxes & \$ & 6,770 & \$ & 7,338 \\
\hline & & \(=\) & & \(===\) \\
\hline Net income & \$ & 4,062 & \$ & 4,356 \\
\hline Net income per share & \$ & . 33 & \$ & . 35 \\
\hline
\end{tabular}

\section*{6. SUBSEQUENT EVENT}

On April 1, 1998, the Company purchased the assets and business of Appleton Supply Company, Inc. (Appleton) for approximately \(\$ 28.5\) million in cash. The results of operations of Appleton will be consolidated with the Company's results of operations from the acquisition date for the quarter ending June 30, 1998.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations

Net sales of \(\$ 116.4\) million for the first quarter ended March 31, 1998 increased 7.5\% from sales of \(\$ 108.3\) million for the prior year's first quarter. This increase resulted from including net sales of SEMCO (acquired January 31, 1997) for the entire quarter, net sales of Solar (acquired March 1, 1998) and sales growth at existing operations.

Cost of sales as a percentage of net sales remained constant at \(82.7 \%\) for the first quarter of 1998 and 1997. Higher raw material costs associated with inventory purchased during 1997 which were not fully passed through to customers and inefficiences due to the start-up and transition of the Company's new cold-rolling mill at its Cleveland, Ohio facility to a twoshift operation were primarily offset by higher margins at SEMCO and Solar. SEMCO and Solar sales historically have generated higher margins than the Company's other products and services.

Selling, general and administrative expenses as a percentage of net sales increased to \(10.0 \%\) for the first quarter ended March 31, 1998, from 9.3\% for the same period of 1997. This increase was primarily due to higher costs as a percentage of sales attributable to SEMCO (included for the entire quarter) and Solar (included for March 1998).

Interest expense increased by \(\$ .5\) million for the first quarter ended March 31, 1998 primarily due to higher borrowings. This increase in borrowings was due to the SEMCO acquisition being included for the entire quarter, the Solar acquisition and the new mill which began operations in January 1998.

As a result of the above, income before taxes decreased by \(\$ .6\) million for the quarter ended March 31, 1998.

Income taxes for the three months ended March 31, 1998 approximated \(\$ 2.7\) million and were based on a \(40.0 \%\) effective tax rate for 1998 compared to an effective tax rate of \(40.5 \%\) for the same period in 1997.

\section*{Liquidity and Capital Resources}

During the first three months of 1998, the Company increased its working capital to \(\$ 106.3\) million. Additionally, shareholders' equity increased to \$144.2 million at March 31, 1998.

The Company's principal capital requirements are to fund its operations, including working capital, the purchase and funding of improvements to its facilities, machinery and equipment and to fund acquisitions.

Net income of \(\$ 4.1\) million and depreciation and amortization of \(\$ 2.6\) million combined with an increase in accounts payable and accrued expenses (net of acquisition) of \(\$ 6.7\) million to provide cash of \(\$ 13.4\) million. This was primarily offset by increases in inventory and accounts receivable totaling \(\$ 16.9\) million to service increased sales levels resulting in net cash used for operations of approximately \(\$ 4.5\) million.

Cash used in operations of \(\$ 4.5\) million, capital expenditures of \(\$ 4.3\) million and the acquisition of Solar for approximately \(\$ 35\) million were funded by net proceeds from long-term debt of \(\$ 42.3\) million and cash on hand.

During March 1998, the Company increased its bank credit facility to \$210 million to provide additional funds to grow its business. At March 31, 1998 the Company's aggregate credit facilities available approximated \$214 million with borrowings of approximately \(\$ 124\) million and an additional availability of approximately \(\$ 90\) million.

The Company used approximately \(\$ 28.5\) million of the facility on April 1, 1998 for the acquisition of Appleton Supply Company.

The Company believes that availability under its credit facilities together with funds generated from operations will be sufficient to provide the Company with the liquidity and capital resources necessary to support its existing operations. The Company also believes it has the financial capability to increase its long-term borrowing capacity due to changes in capital requirements.

Impact of Year 2000
The Company is in the process of evaluating its management information systems to determine Year 2000 compliancy. The Company currently believes that costs required to achieve Year 2000 compliancy will not be material to its financial statements.

\section*{Safe Harbor Statement}

The Company wishes to take advantage of the Safe Harbor provisions included in the Private Securities Litigation Reform Act of 1995 (the "Act"). Statements by the Company, other than historical information, constitute "forward looking statements" within the meaning of the Act and may be subject to a number of risk factors. Factors that could affect these statements include, but are not limited to, the following: the impact of changing steel prices on the Company's results of operations; changing demand for the Company's products and services; and changes in interest or tax rates.

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PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.
1. Exhibits - None
a. Exhibit 27 - Financial Data Schedule
2. Reports on Form 8-K. There were no reports on Form 8-K during the three months ended March 31, 1998.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR STEEL CORPORATION
(Registrant)

By /s/Brian J. Lipke
Brian J. Lipke
President, Chief Executive Officer and Chairman of the Board

By /s/Walter T. Erazmus
Walter T. Erazmus
Treasurer and Chief Financial Officer
(Principal Financial and Chief
Accounting Officer)

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED FINANCIAL STATEMENTS ON FORM 10-Q AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1000
US DOLLARS

3-MOS
DEC-31-1998
JAN-01-1998 MAR-31-1998

1
937
0
65,900
1, 067
90,589
159, 508
169,490
38,300
338, 607
53,173

0
0
124
144, 046
338, 607
\(116,383 \quad 116,383\)

96,223 96,223
1,686
0
1,606
6, 868
2,747
4,121```

